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Shantung / Cheeloo
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United Church of Canada, Board
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The United Church of Canada

Board of Foreign Missions

299 QUEEN ST. WEST
TORONTO 2, CANADA

CHAIRMAN

REV. W. T. G. BROWN, D.D.

SECRETARIES

REV. JAMES ENDICOTT, D.D., LL.D.
REV. A. E. ARMSTRONG, D.D.
REV. JESSE H. ARNUP, D.D.

CABLE ADDRESSES:

WESLEYANA, TORONTO
BUTEROS, TORONTO

Feb. 9, 1933.

SHANTUNG

TRANSFER

Mr. B.A. Garside,
150 Fifth Avenue,
New York, U.S.A.

Dear Mr. Garside,

I quote the following from letter
from Prof. E.B. Struthers of Cheeloo University:-

"I happen to know Dr. Lennox who made an
analysis of the medical situation. He had a good
many nice things to say about our institution which
he did not print. He wrote a few weeks ago to know
if he could send us a medical journal for our library."

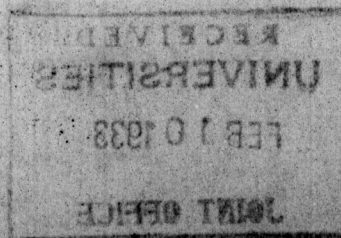
He is referring to the Appraisal
Report but I do not recognize the name Lennox. One
wonders if the Commission did as much justice to
Cheeloo in what they included in their Report as they
really intended.

Hoping to see you on the 17th, I am

Sincerely yours,

A.E. Armstrong

AEA/S



0728

CABLE ADDRESS:
WESTLEYANA TORONTO
BUTROS TORONTO

The United Church of Canada

Board of Foreign Missions

222 QUEEN ST. WEST
TORONTO 2 CANADA

CHAIRMAN
REV. W. T. G. BROWN, D.D.
SECRETARIES
REV. JAMES ENDICOTT, D.D., LL.D.
REV. A. E. ARMSTRONG, D.D.
REV. JESSE H. ARNUP, D.D.

Feb. 8, 1933.

SHANTUNG

THE UNITED CHURCH OF CANADA

Mr. B. L. Garside,
130 Fifth Avenue,
New York, N.Y.

Dear Mr. Garside,

I quote the following from letter
from Prof. S. S. Satchers of Ohio State University:

"I happen to know Dr. Lannox who was an
analyst of the medical situation. He had a good
many ideas to set about our institution which
he did not bring. He wrote a few weeks ago to know
if he could send me a medical journal for our library."

He is referring to the hospital
report but I do not recognize the name Lannox. One
woman at the conference did mention Lannox as
question in what way included in their report as they
really intended.

Hoping to see you on the 17th, I am

Sincerely yours,

W. T. G. Brown

RECEIVED
UNIVERSITIES
FEB 10 1933
JOINT OFFICE

0729

CHAIRMAN
REV. W. T. G. BROWN, D.D.

SECRETARIES
REV. JAMES ENDICOTT, D.D., LL.D.
REV. A. E. ARMSTRONG, D.D.
REV. JESSE H. ARNUP, D.D.

The United Church of Canada

Board of Foreign Missions

230 QUEEN ST. WEST
TORONTO 2, CANADA

CABLE ADDRESS:
WESLEYANA, TORONTO
BUTENOS, TORONTO

SHANTUNG

Feb. 23, 1933.

ack 2-25-33 B.S.

TRANSFER

Mr. B.A. Garside,
150 Fifth Avenue,
New York, U.S.A.

My dear Garside,

I was very sorry to miss the meeting of the North American Section, especially as you were good enough to accommodate me by arranging for it on the same day as the meeting of the India Higher Education Committee. For some unknown reason I woke up on the morning of the 16th feeling unwell and in the afternoon my temperature was 103. I had my ticket and berth expecting to leave on the 8:00 p.m. train but of course the thermometer made it necessary to cancel that as also Sunday engagements. I was in bed for only three days and am feeling about all right again.

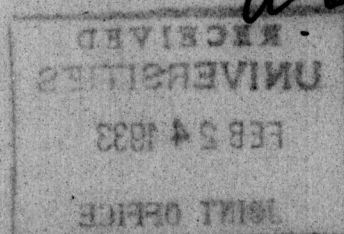
I have taken the liberty of writing to Weir concerning MAS-320 authorizing Gheslote to grant the degree of M.D. because of that being the Canadian charter and Canadian universities granting that degree. I have said that I thought the British Section should feel perfectly free to express their opinion for I think I am correct in my understanding that British universities grant M.B. and regard M.D. as an honorary degree. I fancy they will not raise any objection and personally I favour the M.D. as a degree not only because of the Canadian charter and practice but because of the fact that P.U.M.C. confers M.D. and we cannot very well do what would be understood as something less.

Am I right in understanding that the Board of Governors will meet on April 21st for the morning only? I note that the Associated Boards for G.C.C. are meeting on the 18th and 19th. I am not sure of my going. Dr. Endicott should go as he is our representative on the Associated Boards. If later on you have any opinion to offer I shall welcome it.

Sincerely yours,

A. E. Armstrong

AEA/S



0730

The United Church of Canada

Branch of Foreign Missions

250 QUEEN ST. WEST
TORONTO, CANADA

CABLE ADDRESS
WESTERN CANADA, TORONTO
BUTTERFORD, TORONTO

CHURCHMAN
REV. W. T. G. BROWN, D.D.
SECRETARIES
REV. JAMES EMMETT, D.D., LL.D.
REV. A. E. ARMSTRONG, D.D.
REV. JESSE H. ARMSTRONG, D.D.

SHANTUNG

TRANSFER

Mr. S. A. Garside,
180 Fifth Avenue,
New York, U.S.A.

My dear Garside,

I was very sorry to miss the meeting of the North American Section, especially as you were good enough to accommodate me by arranging for it on the same day as the meeting of the India Higher Education Committee. For some unknown reason I woke up on the morning of the 18th feeling unwell and in the afternoon my temperature was 103. I had my clock and bed set expecting to leave on the 8:00 p.m. train but of course the thermometer made it necessary to cancel that as also Sunday engagements. I was in bed for only three days and am feeling about all right again.

I have taken the liberty of writing

to Mr. Garside, N.Y. 333, regarding the matter of the degree of M.D. because of what being the Canadian charter and having an university granting that degree. I have said that I thought the British Section should feel perfectly free to express their opinion for I think I am correct in my understanding that British universities grant M.D. and regard M.D. as an honorary degree. I fancy they will not raise any objection and personally I favour the M.D. as a degree not only because of the Canadian charter and practice but because of the fact that P.U.M.C. doctors M.D. and we cannot very well do what would be regarded as something else.

Am I right in understanding that the Board of Governors will meet on April 1st for the coming year? I note that the Associated Boards for U.S.A. are meeting on the 12th and 13th. I am not sure of my going. Dr. Emmett should go as he is our representative on the Associated Boards. If later on you have any opinion to offer I shall welcome it.

Sincerely yours,

James Emmett

RECEIVED
UNIVERSITIES
FEB 24 1933
JOINT OFFICE

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1730

**TRANSFER
SHANTUNG**

Shantung Christian University

February 25, 1933.

Dr. A. E. Armstrong
299 Queen Street, West
Toronto 2, Canada

My dear Dr. Armstrong:

We missed you at the meetings on February 17th.

We are sorry indeed that you were laid up for a few days, but we rejoice that you are feeling well again.

I am very glad that you wrote to Dr. Weir in regard to the M. D. degree. The matter is a somewhat delicate one, where the practice in Great Britain is somewhat different from what it is in North America. Obviously not everyone can be entirely pleased with any policy we could possibly adopt. I hope, however, that the action recommended by the Committee of medical men on our North American Section is the one that will work for the greatest ultimate good to the University.

You are right in your understanding that the Shantung Governors will meet on April 21st for the morning only. We hope that one half day will enable us to dispose of all the business which will be coming before the Section at that time. We certainly hope that you will be able to get down for the meetings of the Associated Boards and also of our Shantung Governors. We are anxious to have Dr. Endicott also, but we do hope that you in Toronto will not think of him as, at any sense, your sole Canadian representative. All of you who are members of any of the governing Boards of our China colleges are full-fledged members, and we are anxious to have you present whenever possible. If you cannot possibly get to New York for the Chealoo meeting, we would of course, be happy to have Dr. Endicott there if he could come. However, the West China Governors will probably still be in session on the morning of April 21st, and in that case Dr. Endicott could not well attend any other meeting that same morning.

Very cordially yours,

B. A. Laufer

BAG:PW

0732

TRANSFER

SHANTUNG

Shantung Christian University

March 1, 1933.

Dr. A. E. Armstrong,
299 Queen St., West
Toronto 2, Canada

My dear Dr. Armstrong:

We have your letter of February 28th, and are pleased to learn that you may possibly be here for the meeting on April 21st. There is one point, however, which ought to be clarified. You state that you think you are not a member of the Associated Boards, since Dr. Endicott is your representative.

The membership of the Associated Boards is made up of all the members of all the college Boards of Trustees and Governors participating in the organization. You are therefore, a regular and full-fledged member of the Associated Boards by virtue of your membership on our Cheelee Board of Governors. The same is true of Dr. Armp, who is a member of the Associated Boards both through his membership on the West China Board of Governors, and his membership on the Cheelee Board of Governors. While we cannot hope to have all three of you present very frequently at our Associated Boards' meetings, I do want you to realize clearly that each of you is a regular member, and that it is important that you be present whenever possible.

While we try to keep a balanced representation from all the participating universities and colleges, and all the Mission Boards behind them, we are striving in our Associated Boards to keep both institutional and denominational lines in the background, and to meet together as a united group of men and women, all of whom are cooperating for the larger interests of Christian higher education in China. You can always make an important contribution whenever it is possible for you to attend.

Very cordially yours,

B. A. Garside

BAG:FW

0733

u.c. f.c.

Dept. of Botany,
University of Toronto,
Toronto,
March 31, 1933

Dr. A.E. Armstrong,
Toronto,

TRANSFER

Dear Dr. Armstrong,

In accordance with my suggestion of Wednesday afternoon, March 29th, I am undertaking in this letter to supply you with information concerning my qualifications for and experience in agricultural work in China, together with a statement of what I should like to be able to do with these qualifications.

I first went to China as a missionary of the Church of England in Canada, in 1921. I was a graduate of Ontario Agricultural College, Guelph, and it was planned then that I should undertake some form of agricultural educational project in which the primary rural schools of our Church in Honan should be the medium for ameliorating the economic conditions in the communities where they were located, and for extending the Christian cause among rural folk. For various reasons, this plan was never achieved. In my first furlough period I was called on to share the tasks involved in the expansion of one of our larger city schools; and soon after my return from furlough in 1926, the attitude of the Honan Provincial Government had compelled our mission to close its schools, and indeed, compelled the complete evacuation from Honan of all our foreign missionary personnel for more than a year. While I was thus among the number of evacuated missionaries, I was asked by the staff of Cheeloo (then Shantung Christian) University to take in hand the business management of Cheeloo Hospital; and in this capacity I was at Cheeloo from January to September, 1928, until the arrival of Mr. Wolfe.

I returned to Honan with other members of our mission in 1928, and assumed the business management of our hospital at Kweitch. At the same time I began a series of crop improvement experiments on the 25 acres of land belonging to the mission which had long been intended for just such a purpose. This division of my time, about half and half, continued for three years until my second furlough became due in 1931, when I resigned from the mission, in order to be able to continue graduate studies in Plant Breeding and Genetics - in which I am still engaged.

During my first furlough, I spent the entire year in study at Cornell University, in Rural Education and Plant Breeding (1925-26). In 1931-32, I resumed the same studies, only now making Plant Breeding rather than Rural Education my "Major" study. Lack of funds compelled me in 1932-33 to transfer my studies, and my plant material to Toronto, where I am registered as a student in Plant Genetics.

0734

MAR 31
1933

The discontinuance of agricultural work in the Canadian Church Mission was the result of the discontinuance of the elementary schools, and of frequent and prolonged political and military disturbances in Honan. The alternative to my resignation would have been to continue in the mission in some capacity other than as an agricultural missionary. The decision was not then an easy one to make, but I finally chose to resign in order to continue my studies, and with the hope that in due course I should be able to return to China as an agricultural missionary under some other organization, preferably (for the same reasons as those which made us discontinue agricultural work in an isolated station) in one of the larger educational centres in which my qualifications would be of service. In my letter of resignation, addressed to Bishop White, Jan. 12, 1931, the concluding paragraph is as follows:-

"I would further take this occasion to assure you that I have greatly enjoyed the association that I have had with this Mission during the time that I have been a member of it, as well as with my fellow-workers in the Chinese Church. Because I have felt that it was to this field of service that God called me, before ever I had heard the name of Honan, and when I knew but little of His work in China, I shall still hope that, with added powers and new gifts from Him, I may some day come again to this land, further to serve Him in my own vocation and ministry."

That hope, Dr. Armstrong, I still cherish today. At the present time I am registered as a candidate for the degree of Doctor of Philosophy in the University of Toronto. The earliest date when I can normally expect to receive the degree is June 1934. I do not possess the means for continuing as a student for another year, and am accordingly prepared to make a break in my studies and to make what use I may of what gifts I now have until a further opportunity for study shall present itself. On Jan. 18th, 1933 I wrote to Mr. Reisner to ask his advice about the possibility of an appointment to China; he referred me to Mr. Garside, to whom I then wrote.

Mr. Garside, in his reply, expressed the wish that I might be sent to Cheeloo to assist in promoting the "ruralized program" of that institution, but he also pointed out very clearly the almost insuperable difficulties that lay in the way of such an appointment. All of this I recognize only too well. Nevertheless, unless the door to such service as I might be able to render is completely shut, I feel I must avail myself of this occasion to lay before you these my circumstances and aspirations, in the hope

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MAR 31
1933

that the aspirations may somehow be realized.

This is rather a letter of inquiry than a formal application. I should be prepared, if conditions warrant it, to make immediate application for appointment to Cheeloo (or elsewhere), and could be ready to proceed to China any time after September 1st, 1933. This does not imply that I am expecting to count unhatched chickens, but is included here in case the information should be wanted. For the same reason I also add the following:-

I was 38 years old on Feb. 15, 1933.

I am married; my wife is 37 years old.

We have three children, born April 28, 1922

April 27, 1925

March 30, 1929.

We are Canadian citizens.

Yours sincerely,

Rundall M. Lewis

Rundall M. Lewis

0736

(United Church of Canada)

TRANSFER
ENCLOSURE

INDEXED

Shantung Christian University

May 5, 1933.

Dr. A. E. Armstrong
280 Queen Street West,
Toronto 2, Canada

My dear Dr. Armstrong:

We have just mailed to you a copy of the Minutes of the meeting of the North American Section of our Cheeloo Governors, held on the morning of April 21st.

You will note on page 3 of these Minutes we have under Action NAS-554 a tentative statement as to the amount which can be appropriated during the fiscal year 1933-34 by the American Mission Boards participating in the University.

Will you please check over these figures and let us know whether the amounts we have set opposite the name of the United Church of Canada are actually the amounts of your intended contributions covered by this budget? Please go over the whole of the tabulation under NAS-554, since the name of the United Church of Canada appears several times.

We hope that each of our supporting Mission Boards will make as generous contributions as they possibly can under the circumstances. The income of Cheeloo during the past few years has been decreasing steadily, and the prospects for next year are not at all cheerful.

Very sincerely yours,

B. A. Garside

BAG:FW

0737

The United Church of Canada

Board of Foreign Missions

299 QUEEN ST. WEST
TORONTO 2, CANADA

CHAIRMAN

REV. W. T. G. BROWN, D.D.

SECRETARIES

REV. JAMES ENDICOTT, D.D., LL.D.

REV. A. E. ARMSTRONG, D.D.

REV. JESSE H. ARNUP, D.D.

CABLE ADDRESSES:

WESLEYANA, TORONTO
BUTEROS, TORONTO

SHANTUNG

May 17, 1933.

TRANSFER

Mr. B. A. Garside,
150 Fifth Avenue,
New York, N.Y.

Dear Mr. Garside:

Your letter of May 5th and minutes of the North American Section of the Cheeloo Board of Governors have been received.

We are sorry that we have no information as to the action taken by the Honan Mission Council in regard to the grants to Cheeloo budget for 1933. The Board's grant to the Mission has been greatly reduced, and the University may have to take its share of the 'cut'. On January 1st, missionaries' salaries and allowances were reduced by 15%, and on April 1st a further reduction of 10% was made. The grant to the Work budget was also severely cut. The Mission Council will, I presume, have reported to the Field Board of Managers in re the grant for 1933 but so far no information has come to Dr. Armstrong.

Yours very truly,

M. Macanston
Sec'y to Dr. Armstrong.

0738

The United Church of Canada

Board of Foreign Missions

200 QUEEN ST. WEST
TORONTO, CANADA

CABLE ADDRESS
WESTERN CANADA
TORONTO

CHAIRMAN
REV. W. T. C. BROWN, D.D.
SECRETARIES
REV. JAMES ENDICOTT, D.D., LL.D.
REV. A. E. ARMSTRONG, D.D.
REV. JESSE H. ARMOUR, D.D.

SHANTUNG

TRANSFER

Mr. A. A. Gerstle,
150 Fifth Avenue,
New York, N.Y.

Dear Mr. Gerstle:

Your letter of November 10th and enclosed of
the North American Section of the Chinese Board of
Christianity have been received.

We are sorry that we have no information
as to the action taken by the Board of Christian-
ity to transfer to Shantung the work of the
Board of Christianity in the North American Section.

and the University may be able to take the place of the
Board of Christianity in the North American Section.

On January 1st, 1933, the Board of Christianity was
reorganized by the General Assembly of the United Church of
Canada. The Board of Christianity in the North American
Section was reorganized by the General Assembly of the United
Church of Canada on January 1st, 1933.

RECEIVED
UNIVERSITIES
MAY 18 1933
JOINT OFFICE

*United Church
of Canada*

TRANSFER

SHANTUNG

Shantung Christian University

May 31, 1933.

Dr. A. E. Armstrong
299 Queen Street, West
Toronto 2, Canada

My dear Dr. Armstrong:

Shortly after we talked together here in New York in regard to the possibility that Mr. Randall H. Lewis might be a suitable appointee for Cheelee, I sent Dr. Weir copies of all our correspondence with Mr. Lewis.

Dr. Weir has just written in reply that he is actively interested, and his corresponding with Bishop Scott, who is largely responsible for any action the S.P.C. may take in filling the vacancy created by Mr. Hunter's resignation. Should the S. P. C. seriously consider appointing Mr. Lewis, I am sure that they will wish to make very thorough investigation as to his qualifications, and will no doubt ask you to assist them.

Very cordially yours,

B. A. Garvie

RAG:FW

0740

TRANSFER

SHANTUNG

Charles University

November 17, 1933

Dr. A. E. Armstrong
Board of Foreign Missions
225 Queen Street, West
Toronto 2, Canada

My dear Dr. Armstrong:

Let me acknowledge receipt of your letter of November 14, discussing the lease executed by the English Baptist Missionary Society.

Mr. Wilson has also sent me a copy of this lease in the form in which it was finally executed, so our files here are already provided for.

Since the ^{Charter} of the University provides that "the head office of the University shall be in the city of Toronto" and the By-laws of the Board of Governors provide that "the University seal is to be lodged in the Toronto office", it seems to me that it is quite desirable, both from the legal standpoint and as a matter of practical procedure, that we should keep in Toronto important documents which relate to the affairs of the entire Board of Governors rather than the special responsibilities of either Section. For this reason it seems to me desirable that you retain in Toronto the original copy of this lease from the English Baptist Board and also the original copy of the lease now being executed by the Presbyterian Board. To these two documents we will soon add the lease to be executed by the Board of Governors to the Board of Directors.

Our office in New York is always anxious to be as helpful as possible in such matters, but in cases of this kind it would not be quite the proper thing for our New York office, which is only the office of the North American Section, to be the custodian of property which belongs to the entire Board. Our British friends might wonder why New York was chosen, rather than London. This may appear to you as a rather trivial matter, but I really believe that it is quite important that we avoid a violation of our general policy of organization which might cause difficulties later on.

Very cordially yours,

B. J. Davis

BAG:MF

0741

The United Church of Canada

Board of Foreign Missions

239 QUEEN ST. WEST
TORONTO 2, CANADA

CHAIRMAN
REV. J. E. HUGHSON, D.D.

SECRETARIES
REV. JAMES ENDICOTT, D.D., LL.D.
REV. A. E. ARMSTRONG, D.D.
REV. JESSE H. ARNUP, D.D.

CABLE ADDRESSES:
WESLEYANA, TORONTO
BUTEROS, TORONTO



November 14, 1933.

ck 11/18/33

Mr. G. A. Garside,
150 Fifth Avenue,
New York, N.Y.

My dear Garside:

I have a letter from Rev. C. E. Wilson, Secretary of the Baptist Missionary Society, London, accompanied by sealed copy of the lease of the premises in Tsinan executed by the Baptist Missionary Society Corporation to the Shantung Christian University. Mr. Wilson says that he is sending me the original document to be held by me as 'Registrar for the University in the office in Canada'. He tells me that copies, with plans attached, have been deposited with Dr. Weir and with you. He further mentions that the Board of Governors will now grant a sub-lease to the Chinese Board of Directors so as to conform with the Chinese Educational regulations.

I am holding this document here on file until I hear from you and am acknowledging it to Mr. Wilson. I do not see, however, that there is any need for me to hold it as I do not understand that I am, as Mr. Wilson seems to think, 'Registrar for the University'. The office of Recording Secretary surely does not include the office of Registrar. So far as I am aware, the only registrar is in Tsinan, though I presume in a matter of this sort you, as Administrative Secretary, should be considered as responsible for the holding of this document. I shall be glad to hear from you on the matter.

Yours sincerely,

A. E. Armstrong

AEA:C

P.S. It occurs to me on second thought that before acknowledging this to Mr. Wilson I had better await your reply, which should be here by the end of the week, so that I can say to Mr. Wilson whether or not you will be regarded as holding the official document, and in which case I shall forward the original to you and you can, if you wish, send me your copy which I can file here, though I see no need for that either.

A. E. A.

0742

The United Church of Canada

Board of Foreign Missions

225 QUEEN ST. WEST
TORONTO 2, CANADA

CABLE ADDRESS:
WESTLEYANA, TORONTO
BUTEROS, TORONTO

CHAIRMAN
REV. J. E. HUGHSON, D.D.
SECRETARIES
REV. JAMES ENDICOTT, D.D., LL.D.
REV. A. E. ARMSTRONG, D.D.
REV. JESSE H. ARHUR, D.D.

RECEIVED
NOV 15 1933

November 14, 1933

Mr. G. A. Garfield
150 Fifth Avenue
New York, N.Y.
My dear Garfield:

I have a letter from Rev. G. A. Wilson, Secretary of the Baptist Missionary Society, London, accompanied by a sealed copy of the lease of the premises in London executed by the Baptist Missionary Society Corporation to the Shanghai Christian University. Mr. Wilson says that he is sending me the original document to be held by me as Registrar for the University in the office in Canada. He tells me that copies, with plans attached, have been deposited with Mr. Weir and with you. He further mentions that the Board of Governors will now grant a sub-lease to the Chinese Board of Directors so as to conform with the Chinese Educational Regulations.

I am holding this document here on file until I hear from you and am acknowledging it to Mr. Wilson. I do not see, however, that there is any need for me to hold it as I do not understand that I am, as Mr. Wilson seems to think, Registrar for the University. The office of Recording Secretary surely does not include the office of Registrar. So far as I am aware, the only Registrar is in Taiwan. Though I presume in a matter of this sort you, as Administrative Secretary, should be considered as responsible for the holding of this document. I shall be glad to hear from you on the matter.

RECEIVED
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NOV 15 1933
JOINT OFFICE

P.S. It occurs to me now that before acknowledging this to Mr. Wilson I had better ask you to reply, which should be here by the end of the week, as that I can say to Mr. Wilson whether or not you will be regarded as holding the official document, and in which case I shall forward the original to you and you can, if you wish, send me your copy which I can file here, though I see no need for that either.

A.A.A.

E470

WER

The United Church of Canada

Board of Foreign Missions

230 QUEEN ST. WEST
TORONTO 2, CANADA

CABLE ADDRESSES:
WESLEYANA, TORONTO
BUTEROS, TORONTO

CHAIRMAN

REV. J. E. HUGHSON, D.D.,

SECRETARIES

REV. JAMES ENDICOTT, D.D., LL.D.

REV. A. E. ARMSTRONG, D.D.

REV. JESSE H. ARNUP, D.D.

TRANSFER

Dec. 12, 1933.

ack 12/15/33

Mr. B.A. Garside,
150 Fifth Avenue,
New York, N.Y.,
U.S.A.

Dear Mr. Garside,

In a letter of 22nd November from Dr. Weir he says:-

"I am very glad to hear that you were put on the Sub-Committee to deal with the Lease. Of course your distance from New York does hamper things, but it is important that the office of the University and the Canadian lawyers should be in touch with what is going on. I hope we shall get a report and the necessary document in due course. I should like, if I may, to emphasize the importance of the draft Lease being thoroughly considered by your Canadian lawyers, for while it may well be that on many points concerning property Canadian Law may differ from English, I think it is also quite probable that it differs considerably from American, and judging from the complicated correspondence there has been in the endeavour to get coincident Leases given by the B.M.S. and the American Presbyterians, I think it is probable that an American draft may need some modification by you before it would be thoroughly valid in the light of the Charter."

I think you ought to know this though there may be nothing more to do than you are doing. If there is anything I am to do in connection with it please let me know.

I expect to be in New York on Jan. 2nd for meeting of Committee of Reference and Counsel just prior to Foreign Missions Conference at Garden City next day. If there is any need for discussion of this matter of the lease or anything else I can probably see you. You can get from Leslie Moss the time table of the C.R.C.

I received the circular letter from Warnshuis with a subscription card and invitation to pay towards a "Revolving Fund" in connection with the coming campaign of the ABCCC. I cannot very well contribute myself personally but Drs. Endicott and Arnup and I have agreed that if Dr. Wu and President Liu are going to tour cities of North America in the interests of the Colleges in China during the beginning of the year we shall be happy to arrange for them here and at that time to try to plan a public meeting at which we could take up an offering which would, we trust, more than meet their expenses in coming to this city. We might do the same for them in Montreal if they are available. You have a letter from Dr. Endicott on this matter but written

(over)

0744

Cable Address:
WESTLAWANA, TORONTO
BUTEROS, TORONTO

The United Church of Canada

Board of Foreign Missions

203 QUEEN ST. WEST
TORONTO 2, CANADA

CHAIRMAN
REV. J. E. HUGHSON, D.D.
SECRETARIES
REV. JAMES ENDICOTT, D.D., LL.D.
REV. A. E. ARMSTRONG, D.D.
REV. JESSE H. ARNUP, D.D.

Dec. 13, 1933.

when it was thought that Bishop Root's might come. We now understand that he is leaving immediately after Christmas.

With kind regards, I am

Sincerely yours,

A. E. Armstrong

AEA/S

I am very glad to hear that you were put on the sub-committee to deal with the issue. Of course your distance from New York does present a problem, but it is important that the office of the University and the Canadian lawyers should be in touch with what is going on. I hope we shall get a report and the necessary documents in due course. I should like, if I may, to emphasize the importance of the brief being brought forward by the Canadian lawyers. For while it may well be that on many points the Canadian position is different from that of the American, it is also quite probable that it differs considerably from the American, and taking from the complicated correspondence there has been in the endeavor to get satisfactory answers given by the U.S. and the American Trustees, I think it is probable that an American draft may need some modification by you before it would be thoroughly valid in the light of the Charter.

I think you ought to know this though there may be nothing more to do than you are doing. If there is anything I can do in connection with it please let me know.

I expect to be in New York on Jan. 2nd for meeting of Committee of reference and Council that will be for discussion of Conference at Garden City next day. If there is any need for discussion of this matter or the issue of anything else I can probably see you. You can get the Bulletin from the time table of the U.S.A.

The circular letter from the Board's with a description of the proposed new "Revolutionary Fund" in connection with the issue of the ARCC. I cannot very well comment on it at present but Dr. Endicott and group and I have agreed that the Board is going to lower division of North America in the future. The College in China during the beginning of the year is going to arrange for two more and at that time to plan a public meeting at which we would take up in offering which would, we trust, more than meet the needs of the city. The night of the same in connection with the city. You have a letter from Dr. Endicott on this subject but will see

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SHANTUNG

Copy for Mr. Garside

INDEXED

13th December, 1933.

Rev. A.E. Armstrong, M.A., D.D.,
United Church of Canada,
299, Queen Street West,
TORONTO, Ontario, Canada.

Dear Dr. Armstrong,

I enclose the Minutes of the meeting of the British Section held on December 8th, 1933. I write with a certain amount of difficulty as, owing to indisposition, I was unable personally to be present, but the Minutes and, I hope, my comments express the feelings of the British Governors.

RS-403. Annual Meeting.

✓ You have probably heard from Mr. Garside before now that the date for the Annual Meeting has been definitely fixed. This has had to be done rather suddenly as we had an offer of dates from Sir Michael Sadler, the Master of University College, with which it was necessary to close at once. We hope that the visit to Oxford will be not only extremely valuable from the point of view of the work to be done, but also of considerable interest to many, particularly those from North America who are perhaps as familiar with the University as we are in this country. As you know, we have many good friends in the University, and we hope to be able to secure not only hospitality, but also a reasonable amount of social events. At present, of course, it is impossible

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to do more than generalise, but the gathering should be an extremely interesting one.

As you will appreciate, the dealings of the Section with the Minutes of the Board of Governors were rather more informative than executive. We did feel, however, that it was necessary for the Section to consider these matters so that we might at least have a clear understanding of the significance of the actions taken in New York; also we were fortunate in having the assistance of Mr. Williamson in discussing these matters. It may perhaps be well for me to add to the formal minutes a few comments.

✓ BS-406 (G-176) Resignation of President Chu.

The Section appreciated the grave difficulties with which the University was faced, as a result of President Chu's resignation, but regarded it as inevitable under the circumstances, and was disposed to stress the important contribution which the University was making by freeing such a man as King Chu for Government education.

✓ BS-407 (G-177) New Hospital Plant.

There was no need to say much about the actual minute passed, with which the Section is in complete agreement, but considerable discussion took place on the point raised by Mr. Davies in his covering letter of July 18th, as to the very sparse attendance of Chinese on the Board of Directors. It was noted that the Chinese and Western members of the directorate are studying the question and feel that a solution must be found. It was recognised that the assumption of responsibility by the Chinese is bound to be a gradual process, and it was suggested that perhaps the use of English in Directors' meetings might, to some extent at any rate, be a difficulty. The seriousness and complication of the problem was fully recognised, but the Section believes that with the goodwill which exists on all sides, progress will be made.

✓ BS-409 (G-179) Correlated Programme.

Considerable discussion took place in connection with this minute. Unfortunately Mr. J.B. Taylor was not able to be present at the meeting, but Mr. MacLennan, Mr. Hawkins and Mr. Davidson had all had important conversations with him, and Mr. Williamson was also able to contribute a good deal to the understanding of the situation. The minute passed was carefully drafted and expressed the mature opinion of the Section.

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BS-411 (C-182) Finance.

✓ This, undoubtedly the most important point before the Governors at the present time, is the most difficult with which to deal in any satisfactory way. The Section noted and recognized the optimism expressed by those present at the Annual Meeting, and the splendid determination with which the North American Section is proceeding with propaganda. We certainly desire to convey all possible good wishes to those on the other side of the Atlantic who are so courageously tackling this extremely difficult problem, under circumstances which must make their efforts even more difficult than usual. You will note that our final conclusion on the subject involved a question as to the financial situation in the United States and what effect that is likely to have upon Cheelee.

From the point of view of resources in this country we were faced with the regrettable reduction in the B.M.S. grant (BS-412). Fortunately and owing to the great efforts made by that Society on behalf of the University, the reduction will be to some extent minimized by the position of exchange, unless some unexpected event takes place, but it remains serious, and it is not yet clear what other Societies will be able to do. The United Committee is determined to press forward with its work, and is very fortunate in having secured the services of Mr. Davidson; but of course a change in personnel is bound to have a somewhat deleterious effect. Mr. Sewell had secured a number of personal contacts and Mr. Davidson will have to recover some of the ground already cultivated.

The financial situation in this country is still a very bad one. There are certain slight indications of improvement in some directions, but there are increasing difficulties in others, and it is still a very grave question as to how the United Committee will succeed in carrying on its work.

It seems perfectly clear that for some time to come no increase in the contribution made by the British Section of the Governors to the support of the University can be expected, and it will be a matter for great rejoicing if indeed the amount contributed in previous years can be reached. We are bound to anticipate that there will be a reduction there also. What this means for the whole University it is difficult to foresee. I think everyone realizes the urgency and importance of increased support as constantly put

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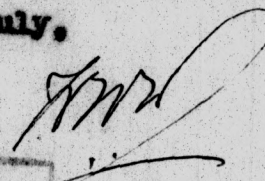
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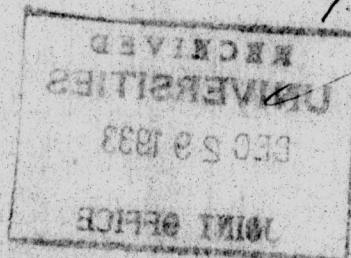
forward in China, echoed in New York, but we have to face facts, and the facts are that the University income is steadily on the downgrade, and even though we may reasonably hope that the magnificent effort now being made in the United States will secure the capital sum required for the Medical School and Hospital, it does not seem that in other directions it will be possible to conserve, much less increase, the income of past years, unless of course adequate funds can be secured in China, which seems almost as impossible as it does in England. It seems to this Section very clear that, while making every conceivable effort to increase income, the University must quite definitely calculate on working to a smaller budget than in the past.

As usual I am sending copies of this letter to Mr. Garbide, Rev. L.J. Davies and Rev. C.A. Stanley.

Yours truly,



HHW/MR.



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1933

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while making every conservative effort to increase income, the
University must make definitely extra large or making to a
limited extent in the past.

As usual I am sending copies of this letter to
Mr. Gairdner, Rev. J. J. Gairdner and Rev. D. A. Gairdner.

Yours truly,

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DEC 29 1933
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W.H.M.

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OVER

SHANTUNG

INDEXED

Cheeloo

January 8, 1934

Dr. A. E. Armstrong:
United Church of Canada
299 Queen Street, West
Toronto 2, Canada

My dear Dr. Armstrong:

Let me formally acknowledge receipt of your letter of December 28th, which we discussed together while you were here in New York City last week. Enclosed with your letter is a copy of the communication from Mr. J. B. Allen raising a number of questions as to the proper terminology in preparing the lease of property to the Board of Directors of Shantung Christian University (Cheeloo University). I will try to clarify some of the points which have been raised.

The Necessity for this lease. Cheeloo University has recently registered with the Ministry of Education of the Chinese Nationalist Government. The regulations formulated by the Ministry of Education for registered educational institutions require that each institution shall have a properly constituted Board of Directors which shall hold and operate the physical plant of the institution. It is, therefore, necessary that the Board of Directors of Cheeloo University be given a properly executed lease to all the property used by the University, with the exception of the School of Theology which is not included in the registration, and possibly some of the buildings on the campus used for purely religious purposes such as the chapel.

The legal name of the University. The by-laws of the Board of Governors defines the name of the University thus, "the corporate name of the University shall be Shantung Christian University, or in Chinese, Cheeloo Ta Hsueh". In common usage the titles "Shantung Christian University" and "Cheeloo University", are used interchangeably as being the English and Chinese names of the same institution. In our Canadian charter, the name "Shantung Christian University" is the only one employed; and in the registration with the Chinese Government, "Cheeloo University" is employed.

Who is the lessor and who is the lessee? Mr. Allen raises the objection that in the proposed draft lease, the procedure of having a lease given by the Board of Governors of Shantung Christian University to the Board of Directors of the same University is objectionable, "in the first place because the property of the University is not vested in the Board of Governors, and in the second place because the lessor and the lessee are the same legal person." My own judgment is at variance with both these contentions for the following reasons:-

Asto the first contention that "the property of the University is not vested in the Board of Governors":- Article 7 of the Act to incorporate Shantung Christian University provides that there shall be a Board

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of Governors, to which the Act then assigns all the powers necessary for carrying on the administration of the institution. In section (2), sub-section (d) the Board of Governors is given the power to purchase, receive, accept, ex-appropriate and acquire and hold all lands and other property given to or acquired for the University. This seems to be a very clear statement of the case, but if there be any further doubt as to the right of the Board of Governors to execute a lease of any or of all University property when it is to the interest of the institution to do so, this would seem to be removed by article 7, section 2, sub-section (a) which provides that "the government, conduct, management and control of the University and of the property, revenues, business and affairs thereof shall be exercised by the Board," (that is, the Board of Governors).

As to the distinction between the Board of Governors and the Board of Directors:- The charter makes quite clear that the Board of Directors (or the "field Board of managers of the University") is a body quite distinct both in personnel and responsibilities from the Board of Governors. The by-laws of the Board of Governors make this distinction even clearer. In Chinese law, at least, the Board of Directors is clearly recognized as a separate legal entity with very definite powers and responsibilities. I do not believe, therefore, that either in theory or in practice, we can contend that the Board of Governors and the Board of Directors do not possess quite separate and distinct entities.

I hardly think it necessary to review again all the reasons why such a lease as this is necessary. Those reasons have been weighed by the field authorities of the University, by both Sections of the Board of Governors and by the Board of Governors as a whole, during the last two years. Chinese law makes it necessary that the Board of Directors hold a satisfactory lease of the University property. The interests of the University require that this lease be given to the Directors by the Board of Governors of the University, rather than by the Baptist Missionary Society and the Presbyterian Board of Foreign Missions, which are the corporations now holding legal title to this property. We will heartily welcome all the assistance we can get in accomplishing these ends as simply as possible, but the considerations I have just mentioned seem to be quite fundamental.

I am enclosing an extra copy of this letter in case you may wish to give it to Mr. Allen.

Very sincerely yours,

B. A. Garside

BAG:MP

Enc.

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SHANTUNG

January 26, 1934

Dear Dr. Armstrong:

I hope the enclosed letter, meant primarily for Mr. Allen's benefit, does not sound discourteous or querulous. I am a little afraid that Mr. Allen is suffering from the characteristic so common in the legal profession of being able to make a hopelessly complex problem out of what appears to the average individual as being a fairly simple matter. If all our doctors cured up their patients too quickly and all our lawyers solved their legal problems with equal dispatch, we would soon be overwhelmed by these additions to the army of the unemployed.

Frankly, I do not see any reason, either in law or in common sense, why we can't go ahead and execute the lease from the Board of Governors to the Board of Directors along the lines already proposed. If we now abandon that procedure and start in on some new line, we are quite sure to have the whole matter delayed for a long period of time, and in the end may get no further than we now are.

Very cordially yours,

B.A. Garside

BAG:MP

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The United Church of Canada

Board of Foreign Missions

299 QUEEN ST. WEST
TORONTO 2, CANADA

CHAIRMAN

REV. J. E. HUGHSON, D.D.

SECRETARIES

REV. JAMES ENDICOTT, D.D., LL.D.

REV. A. E. ARMSTRONG, D.D.

REV. JESSE H. ARNUP, D.D.

CABLE ADDRESSES:

WESLEYANA, TORONTO
BUTEROS, TORONTO

SHANTUNG

February 17, 1934.

Mr. B. A. Garside,
150 Fifth Avenue,
New York, N.Y.

Dear Mr. Garside:

I enclose card re date for the N.A.S. meeting.

But I want to send this note to explain that I prefer February 28th because Warnshuis is calling a meeting of the North American Advisory Committee on Christian Education in India on the 27th. I cannot go to both the Cheeloo and the India meetings unless they are brought together by your setting the Cheeloo meeting for the 28th.

Nor do I think I will go to the India meeting if the Cheeloo meeting is not on the 28th. That is to say, the expense seems justified only if I can take in both on the one trip.

You will, of course, select your date in accordance with the majority preference and not because of anything I have said.

With kind regards, I am

Yours very sincerely,

A. E. Armstrong

AEA:C

P.S. Please let me know as soon as possible the date selected.

a.

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The United Church of Canada

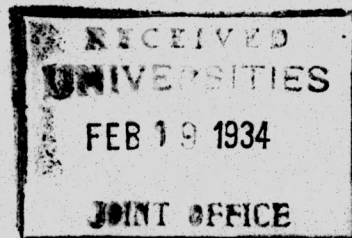
Board of Foreign Missions

333 QUEEN ST. WEST
TORONTO 2, CANADA

Cable Address:
-WESTERN, TORONTO
-UNITED, TORONTO

CHAIRMAN
REV. J. E. HUGHSON, D.D.
SECRETARIES
REV. JAMES ENDICOTT, D.D., LL.D.
REV. A. E. ARMSTRONG, D.D.
REV. JESSE H. ARNOLD, D.D.

Rev. J. E. Hughson,
135 Fifth Ave.,
New York, N.Y.



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SHANTUNG

February 19, 1934

Dr. A. E. Armstrong
United Church of Canada
280 Queen Street, West
Toronto 2, Canada

My dear Dr. Armstrong:

I have your letter of February 16th with the enclosed copy of the proposed Cheelee lease and also of Mr. Allen's covering letter. We will place this topic on the docket of matters to come before the North American Section on February 28th.

We are very happy to note that you may possibly be able to come to New York for Dr. Samuels' meeting on February 27th and this Cheelee meeting on February 28th. We are also having a meeting of the Associated Boards Executive Committee on the morning of March 1st. If you could remain over for the additional day, we hope that you will be present at this last named meeting also, so as to give us the benefit of your counsel on the important matters that will be coming up. I understand that it is unlikely that Dr. Endicott will come down for this particular meeting so we would look to you to report the judgment of both himself and Dr. Wallace.

We may find ourselves held up still further by one gap in our material relating to the Cheelee lease. As yet we have not received from the field either a map or a detailed description of the property to be leased by the Board of Governors to the Board of Directors. We may simply have to mark time until this material is forthcoming.

Very cordially yours,

B. A. Garvide

BAQ:MP

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The United Church of Canada

Board of Foreign Missions

CHAIRMAN

REV. J. E. HUGHSON, D.D.

SECRETARIES

REV. JAMES ENDICOTT, D.D., LL.D.

REV. A. E. ARMSTRONG, D.D.

REV. JESSE H. ARNUP, D.D.

299 QUEEN ST. WEST

TORONTO 2, CANADA

CABLE ADDRESSES:

WESLEYANA, TORONTO
BUTEROS, TORONTO

SHANTUNG

March 14, 1934.

File 3/20/34

Mr. B.A. Garside,
150 Fifth Avenue,
New York, N.Y.,
U.S.A.

INDEXED

Dear Mr. Garside,

I have a letter from Rev. George K. King, who is our North Honan representative on the Cheeloo Board of Directors. I enclose a copy of his Report to the Annual Meeting of our Council, which was held in February. You may keep it.

Mr. King mentions the desirability, in his opinion, of the various Boards making their grants not to the different schools but to the University as a whole. He then goes on to say:-

"I further suggested that it would seem obvious that if this whole matter were presented in a fair manner to the various contributing Boards, they would be glad to make their grants to the University, for such use as seemed in the best interest of the University. To this two members of the Board immediately dissented. Why? Because, they said, their Home Boards were interested only in the Medical Faculty of Cheeloo. They had commitments in other Universities for Arts, Science and Theology. They would not be prepared to help in any way with these departments in Cheeloo.

"One felt that with such an expressed attitude by members of the Board, little was to be gained by further discussion there. Two points seem clearly indicated to me, 1. The President's Office should be given the prestige of being free from financial dependence upon the will of the Faculties it is supposed to control. 2. Something must be done to strengthen the Faculties of Arts and Science which now have jointly only a budget of some M\$112,000.00 as against the Medical Faculty and Hospital and their M\$315,000. - And it should be remembered that the Faculties of Arts and Science have to purchase scientific instruments as delicate and as expensive as any of the Medical Faculty buys, and it provides part of the instruction for Medical Students. - But I do not know where the initiative in these matters should lie. I would be glad to have your comment."

Before I write to him expressing my own opinion (which at present is much the same as his, as you may surmise from what I said at the recent N.A.S. meeting concerning the failure of some Boards to contribute to the budget of the School of Arts and Science) I would be glad if you would express your thought as it is likely to be more orthodox than mine.

With kind regards, I am

Sincerely yours,

A.E. Armstrong

AEA/S

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TORONTO 2 CANADA

1997

REV. J. E. HUGHSON, D.D.
SECRETARIES
REV. JAMES ENDICOTT, D.D., LL.D.
REV. A. E. ARMSTRONG, D.D.
REV. JESSE H. ARNUP, D.D.

Mr. E. A. Gurnea
120 Fifth Avenue
New York, N.Y.
U.S.A.

Entered in 1907

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W. B. Thwaites

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Directors

51.- Cheeloo University, Board of ^{Directors} Governors.

Mr. King reported as the Mission's representative on the Board of Governors of Cheeloo University. The report was received and adopted as follows,-

It was the privilege of your representative to attend the fifteenth annual meeting of the Board of Directors of Shantung Christian University, and of the Theological College, in Tsinan, June 15-18, 1933. Some of the problems that faced the Board were intricate and perplexing and not easily acted upon. However a fine spirit prevailed throughout the Board Meetings. Acute differences of opinion that had arisen in the University were adjusted. One felt it a privilege to have this opportunity for contact with the University and its work. It was regrettable that, although the Constitution of the University provides that two-thirds of the Board membership shall be Chinese, the number of Chinese in attendance at the meetings was very small. In discussion there was no division of opinion along national lines.

President King-Chu was present at the Board Meetings. His agreed term as Acting Commissioner of Educational for Hunan Province was completed, and we hoped he would be able to lay aside those duties and return to the University. We believe that President Chu was sincerely desirous of fulfilling his undertaking to return, but the political pressure brought to bear upon him and upon the Board was so strong that President Chu was compelled to tender his resignation, and the Board to accept it. Dean Linn has been appointed Acting President and is carrying on the duties of that office, so far as they relate to external affairs of the University. Efforts are being made to secure a new President.

The Board was greatly disappointed that no progress had been made toward the erection of a new hospital building. As reported last year, the number of beds-for-in-patients, so that opportunity medical students is quite out of proportion to the number of beds for in-patients, so that opportunity for clinical instruction is seriously limited. Although the Medical faculty was unanimous in the opinion that more room was required for in-patients and for out-patients, dissention as to what plans for building should be followed, resulted in a stalemate. The Board took the matter seriously in hand and directed that building operations should be proceeded with as speedily as possible.

Difficulties that have arisen over the method of Hospital Administration were temporarily adjusted, but will be a problem confronting the next Board Meeting.

Instruction in the University was carried on smoothly and without interruption during the year. A fine spirit prevailed throughout the year and a high standard of work and high ideals of service were maintained. In June diplomas were granted to seven graduates in Arts, ten in Science, twenty-eight in Medicine and five in Theology. There were also eight graduates in Nursing and sixteen in Pharmacy.

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The University is earnestly endeavoring to fulfill the place accorded it in the Correlated Program for Christian Universities in China, namely, that of providing well trained rural leadership. It is noteworthy that of the 271 Cheeloo Medical Graduates, only ninety-seven are located in larger cities, and of these forty-one are in Mission Hospitals. Altogether there are eighty-two medical graduates of Cheeloo working in Mission Hospitals. In our North Honan area, the four medical graduates of Cheeloo of the four medical graduates of Cheeloo located here, three are in Mission Hospitals. Mr. H.H. Chang who is carrying on our Medical work in Taokou has also received training in Cheeloo.

In order to meet a present need of Rural China, a short course in Radio Engineering, requiring two years of study, was begun last autumn. The American Presbyterian China Council have agreed to have Mr. Sam Dean's work in connection with Rural Industries transferred to Cheeloo. Negotiations are under way to have the North China School of Engineering Practice and the North China Industrial Service Union become affiliated with the University. The question of the desirability of setting up a Rural Industrial Institute as a department of the University is being explored.

Attention has been drawn to the dearth of students from our area now in attendance at Cheeloo (or any university). We have only one student in Arts, and five in Theology. There are none in Science, none in Medicine. The future of the church will be determined, largely, by the quality of its leadership. "Where there is no vision the people perish."

It should be noted that the Woman's Missionary Society of our Church is now contributing a full "Unit" to the support of the University and is entitled to representation on the Board of Directors.

W.M.S. **RESOLVED**, - That we refer to the Nominations Committee the appointment of a representative on the Board of Directors of Cheeloo University.

RESOLVED, - That should there be a credit balance in the accounts of the Mission at the close of the year, Council asks its Executive Committee to consider favorably the making of a grant to Cheeloo University with a view to diminishing the serious reduction that has been made in its appropriation.

The University is naturally endeavoring to fulfill the place accorded it in the Correlated Program for Christian Universities in China, namely, that of providing well trained medical leadership. It is noteworthy that of the 201 Chinese Medical Graduates, only ninety-seven are located in Inner China, and of these forty-one are in Mission Hospitals. The rest are at the two medical graduates of Chinese universities in Hong Kong and North

being exonerated. Rural Industrial Institute as a department of the University is University. The question of the desirability of having a North China Industrial Service Union become a part of the University to have the North China School of Engineering and Technology Industries transferred to Chonglo. Vegetation. It is agreed to have Mr. Sam Darn's work in the University.

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u.c.g.c.

OVER

SHANTUNG

March 20, 1954

Dr. A. E. Armstrong
299 Queen Street West
Toronto 2, Canada

My dear Dr. Armstrong:

Let me acknowledge receipt of your letters of March 14th → and March 15th.

See "A.B"
file

Personally, I would strongly support Mr. King's views as to the desirability of the various Boards cooperating in Shantung Christian University making their contributions to the University as a whole rather than to specific Colleges. One of the greatest problems at Cheeloo is that the institution is divided up into too many water-tight compartments. Each College is forced to struggle to maintain its own sources of support, even at the expense of the other Colleges. With practically all funds and all personnel definitely allocated by the cooperating Mission Boards, it is extremely difficult for the administrative officers of the University to build up an evenly balanced institution.

The difficulties to be encountered in making any such change are twofold:- First, and more serious, would be the difficulty of persuading the cooperating Mission Boards to make their contributions in money (and personnel also, if possible) to the University without designation to specific Colleges. Second would be the objections which would be raised within the institution itself. Do you think it would be well for us to put this question on the agenda for the next meeting of the Section on April 26th?

We realize that we are keeping you away from Toronto for four days in our plans for the Associated Boards and the Cheeloo meetings during the last week of April. I believe, however, that you will find you will be kept fairly busy. The Associated Boards will meet from the morning of April 23rd until noon on April 24th. I believe that Dr. Hall is planning a meeting either for luncheon or for the early afternoon of April 24th or April 25th, and the Cheeloo meeting would give a full morning on April 26th. I am sure that you could make good use of the breathing spaces in between these meetings.

We will ask the New York members of the Committee on nominations to take the initiative on some of the questions raised at the

0762

Dr. A. E. Armstrong

- 2 -

8/20/34

last meeting of the Section, particularly that of whether or not Dr. Finley should be re-elected as a coopted Trustee. I know the members of the Committee will wish to consult you either by mail, or at the time of the next meeting of the Section.

Very cordially yours,

B. A. Gerside

BAG:MP

0763

CHAIRMAN
REV. J. E. HUGHSON, D.D.
SECRETARIES
REV. JAMES ENDICOTT, D.D., LL.D.
REV. A. E. ARMSTRONG, D.D.
REV. JESSE H. ARNUP, D.D.

The United Church of Canada
Board of Foreign Missions

299 QUEEN ST. WEST
TORONTO 2, CANADA

CABLE ADDRESSES:
WESLEYANA, TORONTO
BUTEROS, TORONTO

SHANTUNG

April 5, 1954.

aka 4/5/54

Mr. B.A. Garside,
150 Fifth Avenue,
New York, N.Y.

Dear Garside:

I enclose letter from Dr. Alfred Millard — *See*
which you may be able to answer either from your own know- *"M" Milliken*
ledge or secure it from Dr. Milliken, or Dr. Dickinson or
Dr. Cochran.

Do you know the book "China's Spiritual
Inheritance"; a fresh study of the educational approach to
missions by Dr. Warren Horton Stuart? It is published by the
Oxford University Press and a circular has come advising that
it be ordered from Mrs. Stuart at 208 Buffalo St., Elkins,
West Va. at \$2.50 plus postage. Before ordering it, I would
like your opinion, if you have any to offer.

I am not yet decided as to attendance on the
meetings beginning April 25rd.

Yours sincerely,

A.E. Armstrong

AEA:C
Encl.

0764

The United Church of Canada

Board of Foreign Missions

200 QUEEN ST. WEST
TORONTO 2, CANADA

CABLE ADDRESS
WEELEYANA, TORONTO
BUTERUS, TORONTO

APRIL 3, 1934

CHARITABLE

REV. J. E. HUGGSON, D.D.
SECRETARIES
REV. JAMES ENRIGHT, D.D., LL.D.
REV. A. E. ARMSTRONG, D.D.
REV. JESSE H. ARMSTRONG, D.D.

Mr. E. A. Garside,
180 Fifth Avenue,
New York, N.Y.

Dear Garside:

I enclose letter from Dr. Alfred Willard
which you may be able to answer either from your own know-
ledge or secure it from Dr. Willard, or Dr. Dickinson or
Dr. Cochrane.

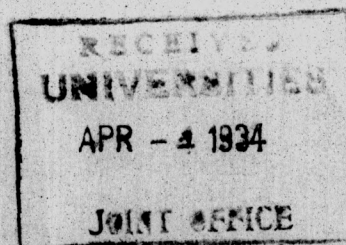
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Oxford University Press and a circular has come advising that
it be ordered from Mrs. Stewart at 208 Balliol St., Elkins,
West Va. at \$2.50 plus postage. Before ordering it, I would
like your opinion, if you have any to offer.

I am not yet decided as to appearance on the
meeting beginning April 2nd.

Yours sincerely,

W. E. Armstrong

W.E.A.
Enc.



5670

SHANTUNG

April 5, 1934

Dr. A. E. Armstrong
299 Queen Street West
Toronto 2, Canada

My dear Dr. Armstrong:

I have your letter of April 3rd.

Since Dr. Millard asks that we write to him at an address in England, it seems to me that our wisest course would be to send his letter to Dr. Harold Balme for reply. Dr. Balme is not only qualified to give full information on the subject of medical procedure at Cheeloo but he is also a master diplomat. I do not know just how serious Dr. Millard's inquiry is, but at least we should avoid stirring up any unjustified criticism.

I believe that Dr. Warren Stuart's "China's Spiritual Inheritance" is both a fresh and interesting, as well as a very valuable volume. After glancing over a borrowed copy rather hastily, I have ordered a volume for my own use.

I hope that you will eventually decide to be with us for the meetings beginning April 25rd.

Very cordially yours,

W. A. G. G. G.

BAG:MP

The United Church of Canada

Board of Foreign Missions

CHAIRMAN
REV. J. E. HUGHSON, D.D.

SECRETARIES
REV. JAMES ENDICOTT, D.D., LL.D.
REV. A. E. ARMSTRONG, D.D.
REV. JESSE H. ARNUP, D.D.

299 QUEEN ST. WEST
TORONTO 2, CANADA

CABLE ADDRESSES:
WESLEYANA, TORONTO
BUTEROS, TORONTO

SHANTUNG

May 2, 1934.

INDEXED

ac 5/4/34

Mr. B.A. Garside,
150 Fifth Avenue,
New York, N.Y.,
U.S.A.

Dear Mr. Garside,

I forgot to mention to you that Rev. George K. King, Joint Secretary of our North Honan Mission and representative of that Mission on the Cheeloo Field Board, wrote me that the administration of the hospital at Cheeloo is giving dissatisfaction to some, there being two attitudes on the question of how a hospital should be administered. Some feel that the hospital is a laboratory existing because of the Medical College and primarily for the benefit of medical instructors and students. Others feel that a hospital is primarily for the care of the sick, even though a University hospital, and that its first duty is toward the patients and that it should, therefore, be a department in itself and not chiefly a laboratory at the disposal of the several departments of the College; and that the hospital superintendent should himself be a member of the faculty, presumably with the same authority as he would have if the hospital were not connected with the Medical College. At the recent annual meeting, Mr. King states, the resignations of the hospital superintendent and another were presented.

I would not be writing you of what you doubtless know very well but for the fact that Mr. King writes, "I would be very glad if you could secure for me information from some of the leading hospitals as to their rules for administration." (Of course he means in hospitals connected with universities only.) He would like to know before the Board meeting in June. I have neglected this as his letter reached me in March, though I acknowledged it stating that I would try to get him some information about administration of university hospitals.

Do you know if there is such information available or would Dr. Vaughan in the same building with you be able to advise, or Dr. Dodd?

It looks now as though I shall visit northern Asia first, leaving here probably in July but possibly in August and in that case will not be in England until next March on my way home.

0767

The United Church of Canada

Board of Foreign Missions

259 QUEEN ST. WEST
TORONTO 2, CANADA

CABLE ADDRESS:
WESTYANA, TORONTO
BUTROS, TORONTO

MAY 2, 1934.

SHANTUNG

INDEXED

CHAIRMAN
REV. J. E. HUGHSON, D.D.

SECRETARIES
REV. JAMES ENDICOTT, D.D., LL.D.
REV. A. E. ARMSTRONG, D.D.
REV. JESSE H. ARNUP, D.D.

Mr. B.A. Garstide,
150 Fifth Avenue,
New York, N.Y.,
U.S.A.

Dear Mr. Garstide,

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MAY 4 1934

OFFICE

8670

Mr. B.A. Garside,

May 2, 1934.

Hoping that you are getting off on a fishing trip or some other brief vacation following the strenuous time you have had lately, I am

Sincerely yours,

W.E. Armstrong.

AEA/S

P.S. I quite concurred with Mrs. Hales when on the train coming home she remarked on her admiration for the way in which you know and handle the business and manage to keep each of the institutions in separate compartments in your memory.

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May 2, 1934.

Mr. B.A. Garfield.

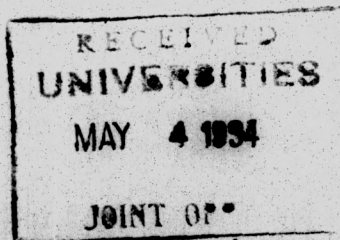
Hoping that you are getting off on a
fishing trip or some other brief vacation following
the strenuous time you have had lately. I am

Sincerely yours,

W.B. Brewster

AEA\2

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the train coming home she remarked on her admiration
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and manage to keep each of the institutions in
separate compartments in your memory.



0770

The United Church of Canada

Board of Foreign Missions

CHAIRMAN

REV. J. E. HUGHSON, D.D.

SECRETARIES

REV. JAMES ENDICOTT, D.D., LL.D.

REV. A. E. ARMSTRONG, D.D.

REV. JESSE H. ARNUP, D.D.

299 QUEEN ST. WEST

TORONTO 2, CANADA

SHANTUNG

CABLE ADDRESSES:

WESLEYANA, TORONTO

BUTEROS, TORONTO

May 10, 1934.

ack 5/14/34

Mr. B.A. Garside,
150 Fifth Avenue,
New York, N.Y.,
U.S.A.

Dear Mr. Garside,

I thank you for your letter of May 3 to members of the North American Section of Cheeloo Board; also for minutes of the meeting held April 26 and minutes of the meeting of the Associated Boards held April 23-24.

I appreciate your kindness in wishing that I could be present at the meetings in England but that is not possible in view of the difficulty of my doing my work in India in August and September. I have, therefore, booked on the Empress of Asia from Vancouver July 14 and will visit the fields in the following order: Japan, Korea, North China, (including Tsinan and Shanghai) possibly Formosa, South China, India. I will expect to leave India in February and be home in March or early April.

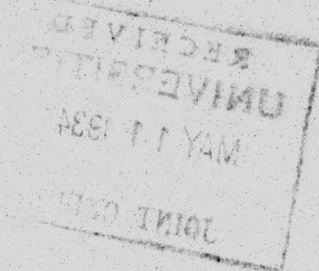
I am enclosing, as requested, proxy in favour of Dr. Endicott.

With best wishes, I am

Sincerely yours,

A.E. Armstrong

AEA/S



The United Church of Canada

Board of Foreign Missions

CABLE ADDRESS:
WESTLEYANA, TORONTO
BUTROS, TORONTO

555 QUEEN ST. WEST
TORONTO 2, CANADA

CHARTERS

May 10, 1934.

CHAIRMAN
REV. J. E. HUGHSON, D.D.
SECRETARIES
REV. JAMES ENDICOTT, D.D., LL.D.
REV. A. E. ARMSTRONG, D.D.
REV. JESSE H. ARMSTRONG, D.D.

Mr. R.A. Garfield,
150 Fifth Avenue,
New York, N.Y.,
U.S.A.

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I am enclosing, as requested, proxy in favour of Dr. Endicott.

With best wishes, I am

Sincerely yours,

W. E. Garfield

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UNIVERSITY
MAY 11 1934
JOINT OFFICE

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THE UNITED CHURCH OF CANADA

May 2, 1934

Mr. B.A. Garside,
150 Fifth Avenue,
New York, N.Y.,
U.S.A.

Dear Mr. Garside,

I forgot to mention to you that Rev. George K. King, Joint Secretary of our North Honan Mission and representative of that Mission on the Cheeloo Field Board, wrote me that the administration of the hospital at Cheeloo is giving dissatisfaction to some, there being two attitudes on the question of how a hospital should be administered. Some feel that the hospital is a laboratory existing because of the Medical College and primarily for the benefit of medical instructors and students. Others feel that a hospital is primarily for the care of the sick, even though a University hospital, and that its first duty is toward the patients and that it should, therefore, be a department in itself and not chiefly a laboratory at the disposal of the several departments of the College; and that the hospital superintendent should himself be a member of the faculty, presumably with the same authority as he would have if the hospital were not connected with the Medical College. At the recent annual meeting, Mr. King states, the resignations of the hospital superintendent and another were presented.

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Do you know if there is such information available or would Dr. Vaughan in the same building with you be able to advise, or Dr. Dodd?

It looks now as though I shall visit northern Asia first, leaving here probably in July but possibly in August and in that case will not be in England until next March on my way home.

AEA/S

Sincerely yours,
A.E. ARMSTRONG

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SHANTUNG

Cheslee

May 5, 1934

Dr. A.E. Armstrong
299 Queen Street, West
Toronto 2, Canada

My dear Dr. Armstrong:

Let me acknowledge receipt of your letter of May 2nd.

I have sent copies of this letter to Dr. Vaughan, Dr. Dodd and Dr. Samuel Cochran, and have asked them to reply to you direct. I am too much of a layman to give any worthwhile comment on the question raised by Mr. King. It is my general impression that this question of whether a hospital connected with a school of medicine should be primarily a medical school laboratory or an institution of healing, is one that is debated endlessly the world over. It is very much like trying to decide whether the left foot or the right foot is the more important -- neither one is much good without the other. We are keenly disappointed that the shift in the plans for your trip abroad may mean that you will not be in England at the time of the meetings in June. We had been counting on your being in attendance at all three of these gatherings. I hope that you may even yet find it possible to attend.

We are grateful for the kindly comments of Mrs. Hales and yourself with regard to our meetings last week. Mrs. Garside and I celebrated over the week end by spending a couple of days in Atlantic City, but I have been kept fairly busy this week not only clearing off the minutes of the meetings themselves, but also trying to catch up with a great mass of correspondence which has accumulated during the last fortnight.

BAG:F

Very cordially yours,

B. A. Garside

0774

U.C.F.C.

SHANTUNG

June 11, 1934

Dr. James Endicott
299 Queen Street West
Toronto 2, Canada

My dear Dr. Endicott:

See 'Docket' 6/18/34

We enclose herewith a copy of the docket of the Annual Meeting of our Cheeloo Governors. I am afraid you may be leaving Toronto before this arrives, but hope that it may still catch you.

Thus far, I have had only a tentative copy of the docket of the meetings of the West China Governors on June 25th and June 26th and of the joint meeting between the Associated Boards and the United Committee on June 27th. We will have to wait until we reach London before getting the copies of the complete dockets.

I will bring all the West China material dealing with financial matters which seems to be necessary for taking care of the budget estimates for next year.

I leave on the Berengaria June 16th. It is due to arrive in Southampton on June 22nd. I trust that it will be more reliable this year than it was in 1930. Looking forward to seeing you in Oxford, I am

Very cordially yours,

B. A. Haride

BAG:MP
Encl.

0775

The United Church of Canada

CHAIRMAN
REV. J. E. HUGHSON, D.D.

SECRETARIES
REV. JAMES ENDICOTT, D.D., LL.D.
REV. A. E. ARMSTRONG, D.D.
REV. JESSE H. ARNUP, D.D.

Board of Foreign Missions

299 QUEEN ST. WEST
TORONTO 2, CANADA

CABLE ADDRESSES:
WESLEYANA, TORONTO.
BUTEROS, TORONTO

INDEXED

SHANTUNG

June 18, 1954.

Mr. B. A. Garside, or
Mr. C. A. Evans,
150 Fifth Avenue,
New York, N.Y.

Dear Mr. Garside or Mr. Evans:

Mr. Garside has probably sailed, and therefore will
Mr. Evans please take care of this letter unless it has to wait
for Mr. Garside's return?

I enclose the account from Rowell, Reid, Wright and
McMillan in connection with the matter of lease of property at
Tsinan, which work was done by Mr. J. B. Allen of that firm.

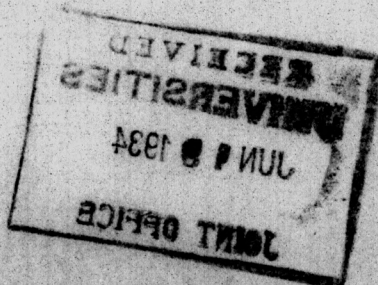
I think the account is reasonable, and if recommendation
is required, I am willing to recommend its payment.

Yours sincerely,

A. E. Armstrong

AEA:C
Encl.

*Paid 6/19/54 -
\$25.00 - Chk. #324 sent
to Rowell, Reid, Wright & McMillan*



0776

The United Church of Canada

Board of Foreign Missions

255 QUEEN ST. WEST
TORONTO 2, CANADA

CABLE ADDRESSES:
WESTLEYANA, TORONTO
BUTEROS, TORONTO

CHAIRMAN
REV. J. E. HUGHSON, D.D.
SECRETARIES
REV. JAMES ENDICOTT, D.D., LL.D.
REV. A. E. ARMSTRONG, D.D.
REV. JESSE H. ARNUP, D.D.

INDEXED

June 18, 1934.

SHAWTUNG

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Mr. C. A. Evans,
150 Fifth Avenue,
New York, N.Y.

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Mr. Evans please take care of this letter unless it has to wait
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I think the account is reasonable, and if recommendation
is required, I am willing to recommend its payment.

Yours sincerely,

A. E. Armstrong

AEA:C
Encl.

*to Russell, Reid Wright & McMillan
of 334 and
June 18/34*



SHANTUNG

Shantung Christian University

June 19, 1944

Dr. A. E. Armstrong
239 Queen Street West
Toronto 2, Canada

My dear Doctor Armstrong:

Your letter of June 15th, enclosing bill from Howell, Reid, Wright & MacMillan has been received. As you are in a better position to know the value of the services rendered, I am accepting your recommendation at face value and approving payment. I am wondering if the \$25. includes the cost of typing the bill, as that in itself is a document of some pretentiousness.

I hope you get a good rest this summer.

Very cordially yours,

C. A. Evans

Assistant Treasurer

CAB:RG

0778

SHANTUNG

March 7, 1935

Dr. A. B. Armstrong,
299 Queen St. W.,
Toronto 2, Canada

My dear Dr. Armstrong:

I am writing this letter so that it will greet you on your return to Toronto. We trust that you have had a very pleasant and profitable trip through the mission fields, and look forward to hearing your report on your journey. We are particularly interested in learning what news you can bring us from Cheeloo, and hope that you can be present at the meeting of our North American Section about the middle of May.

The following cablegram recently received from Tsinan gives striking evidence of the gravity of the financial situation at Cheeloo:-

"ALL CURRENT FINANCIAL RESOURCES EXHAUSTED BEFORE MAY.
CLOSURE IMPENDING. US\$20,000 NEEDED TO LIQUIDATE DEFICITS.
STRONG HOPE MEI ACCEPT PRESIDENCY IF DEFICITS CLEARED."

This adds a new note of urgency to the grave financial crisis at Cheeloo. For several years the trend in income has been sharply downward. The total decrease since 1922-23 has amounted to more than 30%. While the University has been cutting down its budget each year, it has not succeeded in reducing expenditures as rapidly as its income has fallen. This year, due in part to disturbed conditions, serious deficits have been piling up.

Dr. T. P. Mei, who is recognized as an extremely capable leader with special interest in the field of training for rural leadership, has been invited to the presidency, and is seriously considering accepting the invitation. But he is naturally reluctant to come to the institution if there is no hope for adequate financial support, nor could we ask him to assume responsibility for clearing heavy deficits incurred before his arrival.

When the Associated Boards, in the spring of 1934, studied the urgent financial needs of the whole program of Christian higher education in China, it set down the following items as the minimum additional needs which Cheeloo should secure to carry on its work during the fiscal year

0779

1934-35:-

Strengthening College of Arts and Science	US \$ 15,000
Ruralization Program	12,000
School of Medicine	27,000
University Hospital	1,000
Total	55,000

Toward these objectives we have thus far received about \$12,000, most of which has been designated for the School of Medicine. This leaves around \$43,000 which must still be secured to complete these objectives. We hope that friends in Great Britain and in China will be able to assist. The Associated Boards is trying to enlist support that would match, dollar for dollar, what we ourselves raise. But at best, we of the North American Section must in some way secure around \$20,000 during the next four months.

It is our sober judgment that we have now reached a point where we must either secure substantial new funds for Cheesee or else witness the disintegration of this splendid institution which has been built up through seventy years of prayer and labor and sacrifice.

We can succeed in this task only as each member of the Section, despite all the other heavy demands being made on us at this time, undertakes in a spirit of determination and self-sacrifice to see that this need is met. The members of your Committee on Promotion are holding frequent meetings and are pledging themselves to do everything in their power. At a meeting on March 2nd, 1935, every member present pledged personal contributions payable before June 30th, 1935. One member pledged a gift of between \$500 and \$1,000, two members pledged \$250 each, and two members \$100 each. In addition, each member of the Committee is actively trying to enlist the support and interest of others.

But the Committee on Promotion alone can do little without the co-operation and assistance of every member of the Section. And so the Committee has instructed me to write a personal letter to each member of the North American Section, asking frankly the following challenging questions:-

1. What can you personally contribute before June 30, 1935?
2. What present or potential friends of Cheesee will you seek to approach before June 30th with a definite request for assistance?
3. What names can you suggest of individuals (or organizations) whom you yourself cannot see, but whom others might persuade to give toward the needs of Cheesee?
4. If you are connected with one of our supporting missionary organizations, what efforts can you make to secure special assistance from your organization at this time?
5. What other suggestions can you make as to means of attaining these financial objectives?

We enclose a blank form and an envelope for your reply.

The Committee went through the entire personnel of the Section and

Dr. A. B. Armstrong

March 7, 1935

made note of the special types of assistance we might ask each member to give. We hope that you and Dr. Arump can bring this urgent need to our friends in Canada in ways that may be productive of definite assistance. The general policy we have followed toward our Canadian constituency has been that of dealing with the Boards of Foreign Missions of the United Church of Canada rather than making appeals to individuals as we do here in the United States. We hope that the financial situation of your Board may permit something in the way of a supplementary emergency grant, and also that you may find it possible, in harmony with your general missionary policies, to present this special need to individuals or groups who might be interested and able to assist.

We do not forget that you have heavy responsibilities for the general interests of your Board, and that our Canadian friends are also interested in West China. But we know how deeply concerned you are over these Cheeloo problems and we are confident that you will render us every assistance in your power.

Very sincerely yours,

S. M. Helliwell

Chairman, Committee on Promotion

SM.A

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SHANTUNG

March 7, 1935

ans- 3/11/35

Dr. J. H. Arupp
379 Queen Street, W.
Toronto 2, Canada

My dear Dr. Arupp:

The following cablegram recently received from Tsingtao gives striking evidence of the gravity of the financial situation at Cheesloo:-

"ALL CURRENT FINANCIAL RESOURCES EXHAUSTED BEFORE MAY.
CLOSURE IMPENDING. US\$30,000 NEEDED TO LIQUIDATE DEFICITS.
STRONG HOPE WE ACCEPT PRESIDENCY IF DEFICITS CLEARED."

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School of Medicine	27,000
University Hospital	7,000
Total	61,000

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0782

Dr. J. H. Hays

hope that friends in Great Britain and in China will be able to assist. The Associated Board is trying to collect support, that would catch, under the dollar, what we ourselves value. But at best, we of the North American Section must in some way secure around \$20,000 during the next four months.

It is our other judgment that we have now reached a point where we must either secure substantial new funds for Cheekee or else witness the disintegration of this splendid institution which has been built up through twenty years of prayer and labor and sacrifice.

We can succeed in this task only as each member of the Section, despite all the other heavy demands being made on us at this time, undertakes in a spirit of determination and self-sacrifice to see that this need is met. The members of your Committee on Finance are holding frequent meetings and are pledging themselves to do everything in their power. At a meeting on March 2nd, every member present pledged personal contributions payable before June 30th, 1935. One member pledged a gift of between \$500 and \$1,000, two members pledged \$250 each, and two members \$100 each. In addition, each member of the Committee is actively trying to enlist the support and interest of others.

But the Committee on Finance alone can do little without the co-operation and assistance of every member of the Section. And so the Committee has instructed me to write a personal letter to each member of the North American Section, asking frankly the following challenging questions:-

1. What can you personally contribute before June 30, 1935?
2. What present or potential friends of Cheekee will you seek to approach before June 30th with a definite request for assistance?
3. What names can you suggest of individuals (or organizations) whom you yourself cannot see, but whom others might persuade to give toward the needs of Cheekee?
4. If you are connected with one of our supporting missionary organizations, what efforts can you make to secure special assistance from your organization at this time?
5. What other suggestions can you make as to means of attaining these financial objectives?

We enclose a blank form and an envelope for your reply.

The Committee went through the entire personnel of the Section and made note of the special types of assistance we might ask each member to give. We hope that you and Dr. Amstrong can bring this urgent need to our friends in Canada in ways that may be productive of definite assistance. The general policy we have followed toward our Canadian constituency has been that of dealing with the Boards of Foreign Missions of the United Church of Canada rather than making appeals to individuals as we do here in the United States. We hope that the financial situation of your Board may permit something in the way of a supplementary emergency grant, and also that you may find it possible, in harmony with

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the general missionary policies, to present this special need to the people
who are the most interested and able to assist.

We do not forget that you have many responsibilities of your own, and that our Southern friends are
also very busy. But we have been deeply concerned you are not
overlooked and we are confident that you will render us every assistance
in your power.

Very sincerely yours,

J. M. Hilliker

Chairman, Committee on Promotion

WMA

SHANTU

March 15, 1935

Dr. Jesse H. Aramp
299 Queen Street West
Toronto 2, Canada

My dear Dr. Aramp:

We appreciate your spirit of cooperation and feel sure that Dr. Armstrong will be glad to assist on his return in our efforts to build up Cheechee in this emergency. We have some encouragement in the responses from members of the Board most of whom have given a personal contribution, and we hope that we will have a personal contribution from every member of our Board so that we can say that 100% of Board members have shown their personal enthusiasm for this work.

Very sincerely yours,

Chairman, Committee on Promotion

SEM:MP
Encl.

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SHANTUNG

April 5, 1935

ack. 4/8/35

Dr. A. R. Armstrong,
299 Queen Street West,
Toronto, Canada.

My dear Dr. Armstrong,

Glad to see that you were present at the meeting of the
British Section in London on March 19th.

I don't know whether you have arrived in Canada or yet.
But if you are here again, and can possibly get away for a day, we
all sincerely hope that you can be present at the meeting of the
Executive Committee of the North American Section called for the meeting
of April 9th. We would welcome you presence tremendously for three
reasons: We want you to bring us first-hand information as to the
situation at the University. We need your views as to the thinking
of the British Section. And, as always, we desire your counsel as
to the best way to solve the very grave questions now confronting
the University.

If it is quite impossible for you to come to New York
on the ninth, we trust that you will at least write us fully on
such matters as these. And at any event, we count on having you
with us at the meeting of the Associated Boards and of the North Amer-
ican Section on May 14, 15, and 17th. But we do hope that you can be
with us next week.

Very cordially yours,

B. A. Laurie

BAG/6

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SHANTUNG

Cheeloo University

April 22, 1935

INDEXED

Dr. A. E. Armstrong
299 Queen Street West
Toronto, 2, Canada

My dear Dr. Armstrong:

I am attaching herewith minutes of the meeting of the Executive Committee of the North American Section of the Board of Governors of Shantung Christian University. This meeting was held April 9th, and the actions taken were the result of very careful and deliberate thought on the part of those present, with a very sincere and earnest desire to help in the very trying situation which has developed at Cheeloo.

The British Section has voted to ask the cooperating Boards in England to advance the appropriation for July and make it payable during the month of June to help the University in its very dire need. The Executive Committee approves the recommendation as set forth in (a) of action 418. There is a possibility that some organizations will feel inclined to demur at the advancement of payments as suggested, and we admit that it is very irregular; but many of us have been doing unusual things during the last few years in order to avoid disaster in many fields. Cheeloo faces just such a situation now. Your cooperation in this respect, therefore, is of great importance, and we are assuming that you will give it your favorable consideration.

The other step taken by the Executive Committee shows the very serious attitude which the meeting took regarding the deficits at Cheeloo. Admitting all of the implications which these deficits signify, knowing full well that some sort of curtailment should have been instituted, recognizing that it is a situation open for censure, still the committee was convinced we are facing a condition which no amount of censure or regret can rectify. Cheeloo is facing a crisis. In voting (b) of 418, it was felt that even a small measure of extra cooperation on the part of the allied Boards would enhearten those who are endeavoring now to save the wreckage, and give them courage to go forward in the effort to reestablish the University along the lines for which the Board of Governors has been laboring so long.

It was the feeling of those present at the meeting that any extra effort being made on the part of those interested in Shantung is done solely with the distinct and emphatic understanding that no further development of program, outside of that contemplated and urged upon the University for so long, will be tolerated. It must set its house in order, and adjust its program to meet the new conditions. To the end, therefore, that some extra help might be rendered this serious emergency, the cooperating Boards of the North American Section were asked to contribute one-twelfth of their annual appropriation in addition to the twelve months' payment for the current year to help in defraying the deficit.

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Dr. A. E. Armstrong

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April 22, 1935

We anticipate the reply which first arises -- that there are other emergencies and that financial obligations of other kinds are taxing to the limit. This, however, is in the nature of a special appeal outside and beyond anything that is contemplated in any other line. It is inconceivable that one-twelfth of the appropriation of any one of the Boards could not be secured from some source -- either contingent funds, special funds, or savings of some nature, even to the extent of solicitation from a few friends of each Board -- to meet such a crisis.

The first part of the motion is a thing which may be done with very little question; the latter appeal is going the second mile. May we expect your very hearty cooperation in this opportunity to help Chealoo go forward rather than face disaster?

Very sincerely yours,

C. A. Coats

CAS:SC
Enc.

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CHAIRMAN
REV. J. E. HUGHSON, D.D.
SECRETARIES
REV. JAMES ENDICOTT, D.D., LL.D.
REV. A. E. ARMSTRONG, D.D.
REV. JESSE H. ARNUP, D.D.

The United Methodist Church of Canada
Board of Foreign Missions

239 QUEEN ST. WEST
TORONTO 2, CANADA

CABLE ADDRESSES:
WESLEYANA, TORONTO
BUTEROS, TORONTO

March 11, 1935.

S. M. Milliken, M.D.,
Shantung Christian University,
150 Fifth Avenue,
New York.

Dear Dr. Milliken:-

Your appeal on behalf of Cheeloo is to hand and I have read it with great concern. Unfortunately I do not know of any positive reply that can be made at present. I am quite unable to make a subscription on my own account but our Board meets within a month and I shall undertake to see that the matter is presented there. In the meantime Dr. A. E. Armstrong will have returned from his trip abroad during which he visited Cheeloo. No doubt he will be fully cognizant of the present situation and ready to support any action proposed in the Board. Our own financial situation, however, is not improving and unless some special funds can be found it is difficult to say at this distance what assistance we can offer.

Sincerely yours,

Jesse H. Arnup

JHA*S.

The United Church of Canada

Board of Foreign Missions

299 QUEEN ST. WEST
TORONTO 2, CANADA

CABLE ADDRESS:
WESLEYANA, TORONTO
BUTENOS, TORONTO

Rev. J. E. HUGHSON, D.D.

Rev. James E. Houghton, D.D., LL.D.
Rev. A. E. Armstrong, D.D.
Rev. Jesse H. Arnup, D.D.

April 24, 1955.

SHANTUNG

Mr. B. A. Garside,
150 Fifth Avenue,
New York, N.Y.

INDEXED

My dear Garside:

I am sending you copy of most of a letter which I received from Rev. George K. King of our North Honan Mission, who is that Mission's representative on the Cheeloo Field Board (the rest of the letter had to do with local matters of no interest to you). You will know how to treat this. You are at liberty to share it with other members if you wish, though it is probable that it contains little that you do not already know.

Mrs. J. M. Menzies, who is here, has a letter from her husband in which he says that the latest move with regard to the Presidency is to ask former Dean Lin to become President without salary in what I suppose would be a sort of honorary capacity.

The Foreign Committee of our Woman's Missionary Society is proposing to vote \$2,500 toward the deficit on the ground that they have not been taking their full share in recent years, but that may not pass the Finance Committee of their Board, though I expect something will be given.

With kind regards, I am

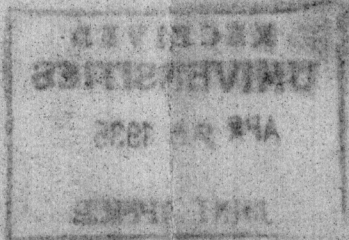
Yours very sincerely,

A. E. Armstrong

AEA:C

P.S. I am authorizing our Honan Treasurer, Mr. Hugh MacKenzie, to advance July payment into June. It may be that it will be the July-September quarter that he will advance as he may be paying on a quarterly basis.

a.



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The United Church of Canada

CHURCH ADDRESS
WESTERN AVENUE
TORONTO

Board of Foreign Missions

385 QUEEN ST. WEST
TORONTO 2, CANADA

April 24, 1935

CHAIRMAN
REV. J. E. HUGHSON, D.D.
SECRETARIES
REV. JAMES ENDICOTT, D.D., LL.D.
REV. A. B. ARMSTRONG, D.D.
REV. JESSE H. ARMSTRONG, D.D.

MEMORANDUM

Mr. E. A. Casside,
150 Fifth Avenue,
New York, N.Y.

My dear Casside:
I am sending you copy of most of a letter which I received from Rev. George M. King of our North American Board, who is that Board's representative on the Quebec Field Board (the rest of the letter had to do with local matters of no interest to you). You will know how to deal with it. You are at liberty to share it with other members if you wish, though it is probable that it contains little that you do not already know.

Mr. J. E. Hughes, who is here, has a letter from her husband in which he says that the latest move with regard to the Press Agency is to ask James Leach to become President without salary. What I suppose you will be of honorary capacity.

I am sorry to hear of our Board's financial difficulties. It is proposed to raise \$1,500 toward the deficit on the ground that they have not been taking their full share in recent years, but that may not pass the Finance Committee of their Board, though I expect something will be given.

With kind regards, I am

Yours very sincerely,

W. E. Armstrong

P.S. I am authorizing our Honorary Treasurer, Mr. Hugh Macdonald, to advance fully payment into June. It may be that it will be the July-September quarter that he will advance as he may be paying on a quarterly basis.

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APR 24
1935

Private and Confidential

Extracts from letter to Rev. A. M. Armstrong from Rev. George K. King, representative of the Hunan Mission Council on the Field Board:

"You have no doubt received the minutes of the meeting of the Board of Directors of Gheeloo held December 5-8, 1934. It was a good meeting. The Chinese members of the Board were nearly all present, and they took responsibility and gave leadership. Dr. Y.Y. Tzu was especially helpful.

"You will have noted that Dr. H.H. Hung was urged to continue as Chairman of the Board; that an invitation was given to Dr. Mei Yi Pao to become President of Gheeloo, and Mr. Z. V. Lee was appointed Acting President. A Reconstruction Committee was appointed to go into the whole question of reorganization of the Board of Directors and Educational Policy in order that these may conform with Government regulation, and means were taken to try to relieve the dangerous financial situation.

"On these items much might be said. I find it far from easy to formulate a sound plan for solving the difficulties of the situation as it now confronts us, and yet I realize that as regards information on which to base a judgment few in our mission are in as favored a position as I am.

"Regarding the invitation to Dr. Mei, everyone was very happy about it. Dr. Mei is a Tientsin man. One of his brothers is the head of the Military Medical Service of the Nanking Government. Another brother is president of Ching Hua University. I saw Mr. Williamson after he had gone as one of the delegation to Peiping to enlist the cooperation of Dr. Leighton Stewart in having Dr. Mei released from Yen Ching. Mr. Williamson was quite enthusiastic about our choice and hopeful of success.

"Dr. Mei gave serious consideration to the invitation and made a special visit to Tsinan. He knows, of course, the serious financial situation of the University. Not only is there a \$42,000 deficit and a falling revenue, but there is no salary for a President! And prospects of help from England or America or Canada do not seem good. It was really a lot to expect that any sane man would assume the post. I was not surprised a couple of days ago to receive unofficial word that Dr. Mei had refused the invitation.

"Still one may ask the question, why did he refuse? And there is good reason for believing that it is not merely the matter of deficit and lack of support, but that the sinister hand that was at work in the troubled times of 1927- viz. the Tang Pao or local Political Party- has never wavered in its determination either to take over the institution or to crush it. The man who for several years was Vice-Chairman of our Gheeloo Board, Rev. Yee Hsing Lin, and took a leading part in having the University registered with the National Government in Nanking, and who piloted his younger brother, Mr. Lin, first into the Deanship of Arts and Science and later into the Acting-Presidency of the University and who, when he found he could not over-rule or intimidate sufficient members of the Board to attain his purpose of making his brother President, finally left a meeting of the Administrative Council calling its members a 'pack of fools' - that man could probably give a very enlightening account of how we got where we are, and why. He may be largely responsible for it.

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"A couple of instances will show the kind of thing I mean. Some three years ago Dean Lin undertook on his own authority to remodel the heating system of the students' dormitories. He also put up a fairly expensive fence around an area of the University that was previously enclosed by only a few strands of wire. These expenditures had not been estimated for. There was no money to pay the bill. The Board invited Mr. Lin in to explain the matter. He defended his action by saying that the change in the heating system would pay for itself in a ten year period by saving in fuel. The wall, he stated, was a necessity. The deficit was increased by the amount expended.

"Recently a consignment of a number of packing cases of chemicals and equipment was delivered to the Chemistry Building bearing the name of a Philadelphia firm. Upon inquiry it was found that payment for this single order would total what the department had been granted for the year! And this order must have been sent off under the inspiration of Dean Lin about the time the Board was in session wrestling with the problem of deficits!

"Actions like these make one wonder if bankruptcy is not one of the methods being attempted to force the hands of Mission Boards and bring the University under the necessity of accepting local government help - and control. I will not go into further detail but just wish to mention that the news just to hand from Tsinan intimating that Mr. Lin has received a Government appointment to Tsinan at a high salary, is disturbing. It is stated that he has no apartments for offices and his duties are undefined. One fears this just means that not only Dr. Mei, but no other person dare accept the Presidency. Indeed a year ago Rev. Yee Hsing Lin had the effrontery to tell the Board that that was so, and he recommended us to spare ourselves further trouble.

"Now, one could write at some length on the other items I have mentioned, but I feel that the crux of the situation is the question of Presidency. Without a President we have no hope. If we fail to get a President the Government, according to the terms of registration, may appoint one for us. They may appoint Dean Lin!

"That on the one hand, and perhaps I have said too much about what is really a local difficulty; on the other hand is the attitude of the Rockefeller Foundation in discontinuing its grant. This is, of course, in line with the report of the Laymen's Inquiry Commission, and I presume that unless there is a radical change in the whole situation of the University, a reorganization of its support, and its authority as a University, we cannot hope for further help from that source.

"When the Cheeloo Board meets in Annual session, April 23rd, I have it in mind to recommend that steps be taken to wipe off the existing deficit within two years. That may necessitate such retrenchment as will prohibit receiving new students this autumn. Such a course is not without dangers, as on the one hand the students' fees would be lost, and on the other contracts with members of the Staff cannot be cancelled indiscriminately, so that much of the current expense cannot be reduced suddenly. Moreover, failure on the part of the University to accept students might be regarded by the Government as sufficient reason, under the terms of registration, for its taking over control.

"One or two questions I would like to ask. We recognize, as I have stated above, that our deficit in Arts and Science has been increased by the unauthorized expenditures of Mr. Lin, as Dean. However, there have been other factors, e.g. contributing Boards or Missions have reduced their appropriation to Cheeloo, sometimes without giving notice until after the end of the year in which the money was expended. I would be glad to learn through you if there is any possibility of an increase in grant made by the American Boards, and in particular if our Canadian Church can bring

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its grant up again to the stated minimum for cooperation? I believe that our mission is more ready now to heartily support Cheeloo than ever before. We are beginning to get back trained students who are settling down and proving effective workers. Even Synod is now granting a bonus or bursary to students attending Cheeloo. Would it be possible for our Canadian Church, in addition to its present commitment, and outside the present Honan appropriation, to provide the salary of a Chinese President for the University? I mean that the money should be ear-marked for this specific purpose, and not available for any other use. This may seem like a formidable request at this difficult time; but unless some one comes to the rescue, we have little hope. How can we appeal to a man with a reputation to lose, if in accepting the Presidency he must either raise his own salary or increase the deficit? I mentioned both these items at the recent Executive Committee meeting, and that body was entirely favorable. I need hardly remind you that if Cheeloo is forced to close, or is taken over by the Government, it will not be an inexpensive business for us.

"I have heard no direct word of the re-action of Dr. Cheng Ching Yi to the invitation to go to Cheeloo as President of the Theological College. Dr. Grant informs me of word from Dr. Kepler that he does not believe Dr. Cheng is seriously considering leaving his present duties."

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1935

its grant of again to the stated minimum for cooperation? I believe that our mission is more ready now to heavily support Quebec than ever before. We are beginning to get back trained students who are settling down and proving effective workers. Even Spad is now granting a bonus or bonus to students attending Quebec. Would it be possible for our Canadian Council, in addition to the present commitment, and outside the present Roman appropriation, to provide the salary of a Quebec President? I mean that the money should be ear-marked for this specific purpose, and not available for any other use. This may seem like a formidable request at this difficult time; but unless some one comes to the rescue, we have little hope. How can we appeal to a man with a reputation to lose, in requesting the President to meet either raise his own salary or increase the deficit? I mentioned these items at the recent Executive Committee meeting, and that body was unable to do so. I need hardly remind you that if Quebec is forced to close, or is taken over by the Government, it will not be an independent business for us.

"I have mentioned in direct words of the re-appointment of Mr. Theng Chai to the position of President of the Theological College. Dr. Grant informed me that Mr. Theng Chai is not believed by Dr. Grant. He is seriously considering leaving his present duties."

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SHANTUNG

April 26, 1935

ack 7/1/25

Dr. A. E. Armstrong
299 Queen Street West
Toronto 2, Canada

My dear Dr. Armstrong:

Thank you for your letter of April 24th and for the copy of the very important confidential letter from Mr. King which you attached. This letter not only confirms many of the statements I have received from other sources but also gives some new light on the seriousness of our Cheeloo problems.

I am sorry that you were not able to come down to the last meeting of the Executive Committee of our North American Section though I really believe that the trip would hardly have been justified under the circumstances, even if you had not been quite so pressed with other duties. So far as dealing with the situation at the University was concerned there was not much that particular meeting of the Committee could have accomplished in any event. The one point at which we would have particularly welcomed your advice was that of how the North American and the British Sections can best work together in helping provide solutions for the serious problems confronting the University.

The thing we must now do is to begin thinking through the important questions which will come before our North American Section at its Annual Meeting on May 17th. At that time we will be compelled to reach some pretty definite decisions on a number of matters and any further postponement of decisions would in itself amount to negative decisions on many of the questions which have already been postponed again and again.

The problems we are facing are of two kinds: That of our relationship to and assistance of, the University itself, and that of relationship between the two Sections. I have not yet had the advantage of any very detailed statement of your own observations of the situation at the University, or of your recommendations as to what should be done. I am sure that the North American Section will put great weight upon your views and suggestions. Apparently you will be the only member of the Section who has been in China during the past year who will be able to attend the meeting of the Section on May 17th. I had hoped very much that Dr. Scott would be able to get back in time for that meeting and cabled him a month or so ago urging him to make every effort to be with us. For

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April 26,

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us. For some weeks I understood that he was planning to reach San Francisco on May 5th and that he would be able to be present at the meeting of our Associated Boards and of the various College Boards coming immediately afterward. I was keenly disappointed therefore to receive word from the Presbyterian Board only this week that his plan has been changed so he will not reach San Francisco until May 11th and that he asked the Board to give us his regrets that he could not attend the China Colleges meetings. Of course, if Dr. Scott were to cross the continent to New York without more than a day's delay en route he would still have time to get to New York in time for our Cheeloo meeting on May 17th. I understand, however, that he is planning to visit relatives in the West. I am sending a letter to meet him on arrival, but I do not have much hope of his being with us. Dr. Shields is planning to arrive in America early in June. It is quite probable, therefore, that the Section will decide on May 17th to hold another meeting about the middle of June. A meeting at that date would be entirely too late for us to initiate any actions affecting the plans of the University for the fiscal year beginning July 1st, 1935, for by the time the British Section could take action and word could be sent to China the new year would be well under way.

It seems to me that the events of the past year have demonstrated, what many of us have been feeling for some time, that the University made some very serious blunders in 1931 at the time of the earlier disturbances, in not taking some very radical steps and undergoing a complete reorganization and redirection of policy. If at that time clear-cut decisions had been reached as to the scope of the work in the Colleges of Arts and Science, and if administrative officers had been selected who would have gone ahead with a program in accordance with the principles long ago agreed to both in China and in the West, Cheeloo would not now find itself in a worse situation than ever before. We now have a situation where a diseased condition has for four years spread throughout the entire system of the University, and we have on our hands a very sick institution indeed.

The two major questions we have to settle are these:— What should we do to help the University through its present financial crisis, and to get it back into a condition where it can go forward; and, second, what is to be the future policy of the institution?

It seems to me that these two questions must be treated with as a unit. Whatever support we are able to provide from the West to help out in the present emergency ought to be given only with the understanding that from this point on the institution is to carry forward its work along certain well defined lines, accepted both by the Governors and by the Directors.

The amount of help we will be able to provide is still uncertain. Of course, the exchange situation just now adds a new problem. There are, however, a number of very encouraging factors. Income from our endowment funds and from the Harvard-Yenching Institute bill, for the year ending June 30th, 1935 be several thousand dollars more than we estimated when the budget was prepared. The members of our North American Section have already subscribed or obtained something over \$1,200. If only our supporting mission boards can give a little additional aid — the proposal of the Foreign Committee of the Woman's Missionary Society of the Canadian Church certainly is inspiring at this point — we should be able to report to the field before the end of June a fairly substantial sum beyond our budget appropriation, which could be used, subject to such limitations as we might impose, to help Cheeloo get its financial house in order and to start the new year with a clean slate.

I hope that during the next few years our Associated Boards may be able gradually to build up fairly substantial additional support for the work at Cheeloo. This could, of course, be accomplished only if Cheeloo is carrying on a creditable program of work that is in line with the Correlated Program and in accordance with the best judgment of the supporting groups here in America.

Just how far local politics in Shantung will upset all our plans is a question which is very difficult to gauge. If worst came to worst, would we be within our rights as an institution if we decided to restrict our program and to utilize the physical plant of the University for a School of Medicine, a School of Theology, together with the necessary pre-medical and pre-theological courses and possibly also with an institute for training rural leadership? The physical plant would be none too commodious for such a program, and I believe that it could be adequately supported in the West and in China. But would the giving up of the Colleges of Arts and Science provide the hostile elements in the Tang Pu with an excuse to close us up or to take over the institution?

The other element in the whole Cheeloo situation that causes us grave concern is the attitude of the British Section. It seems that the only thing our British colleagues are interested in just now is that of having a thorough special examination of the financial records and accounts on the field. The North American Section has been very definitely of the opinion that for the Governors to demand a special audit just at this time would be to publish throughout China a declaration that there has been dishonesty and misappropriation of funds on the part of one or more of the administrative officers of the University and that the results of such a move would only make an extremely bad situation infinitely worse. The reports and statements of the field treasurer and the Board of Directors seemed to the North American Section to reveal quite clearly just where the difficulties are, what deficits exist and how they were created, and where changes ought to be made. These reports certainly do not present a pleasant picture, but at least they seem clear-cut enough to be quite understandable. The general feeling of the North American Section is that we know just as much about the financial situation now as we would some months hence if we had outside auditors come in and make a thorough examination of the books. This is a matter that has been discussed at great length in correspondence between Dr. Weir and myself. The feeling of our British colleagues as expressed in the last minutes, and in Dr. Weir's covering letter seemed to be that my letters, and possibly also my phrasing of some of the actions of the North American Section, reported my personal views rather than those of the Section. It seemed wiser, therefore, at the last meeting of the Executive Committee to have Mr. Evans act as Secretary and to carry on the correspondence growing out of the meeting. My own personal feeling with regard to the special audit has certainly been that it was both inadvisable and would involve a great deal of unnecessary expense and delay; and yet, I have also felt that if our British colleagues considered such an audit absolutely essential, our North American Section should concur in the matter and instruct the field to proceed on that basis. This was the position I took at the last meeting of our Executive Committee. I presented these views as vigorously as I thought it wise to do, and as a matter of fact, at one point in the meeting the Committee very reluctantly voted to concur in the British Section's demand for a special audit. Then, when I was called out of the Committee room for a few minutes, the question was taken up again, debated quite hotly, and eventually the original action was expunged from the records and the Committee recommended to postpone the matter until the Annual Meeting of the Section on

Mr. A. B. Armstrong

April 25,

May 17th. This, in effect, was a refusal to concur with the British Section, for, by the time the Section meets, the field treasurer should be getting ready to call in the outside auditors the two Sections have already agreed upon to conduct the regular audit of the books at the close of the fiscal year. I am afraid that both the action of the Section, and the covering letters written to the British Section, were somewhat more bluntly expressed by Mr. Evans than I myself would have been inclined to phrase them. As yet we have not had time to receive our British friends' comments, so we do not know whether this breach between the two Sections is being widened or narrowed.

I would greatly appreciate your comments and suggestions on all these matters. We know, of course, that if we are to hope for any definite and constructive action by the Section on May 17th it will be necessary for us to do some thinking and planning in advance of the meeting, so that all these questions can be dealt with in an effective way.

Very cordially yours,

B. A. Savide

BAG:MP

0799

The United Church of Canada

Board of Foreign Missions

299 QUEEN ST. WEST

TORONTO 2, CANADA

SHANTUNG

April 29, 1935.

CABLE ADDRESSES:
WESLEYANA, TORONTO
BUTEROS, TORONTO

IRMAN
REV. J. E. HUGHSON, D.D.
SECRETARIES
REV. JAMES ENDICOTT, D.D., LL.D.
REV. A. E. ARMSTRONG, D.D.
REV. JESSE H. ARNUP, D.D.

ack 5/28 in 'vivisection' folder

Mr. B. A. Garside,
150 Fifth Avenue,
New York, N.Y.

My dear Garside:

Thank you for your long and interesting letter of April 26th. I am sending it on to Mrs. Inksater for her confidential information. I shall discuss the matter with her this week, and especially as I learn that the Finance Committee of the W.M.S. Board have temporarily hung up the recommendation of their Foreign Committee to vote \$2,500 out of a China fund which they have to the present emergency in Cheeloo. This does not mean that the recommendation was rejected but I think they want to make it conditional upon other Boards doing their part. I am hopeful that I can persuade them to make it an outright grant for if all the Boards wait for one another it will be too late before something substantial is done.

I regret exceedingly that George Scott will not be at the meeting on the 17th. Would it not be worth your while sending him a wireless to the ship, since visiting relatives in the West can be postponed one would suppose? You see I was there last October and the financial situation did not emerge then. I was wholly engrossed in the problems affecting the Presidency and my opinions on that matter do not need to be even mentioned if we can get Mei or some other who would be suitable.

I am entirely in agreement with what you say concerning the hesitancy of the British Section to do anything until the audit is taken. I think MacLennan and I at the British Section meeting agreed in advising that the audit was desirable for the future but cannot, no matter what it reveals, help the situation now since something must be done immediately. I do not think the British Section would withhold financial assistance until the audit is completed. They seem to be convinced that they simply could not get money. Perhaps when they have an opportunity to discuss your recent communications they will reconsider, and the copy of George King's letter which I sent to Dr. Weir, with a covering note, may help. It may even be necessary to go to the expense of a telephone conversation if it can be arranged before hand that Wilson and Weir can be together at the other end.

Communications are coming now and then with reference to vivisection at Cheeloo. There are several that have accumulated during my absence. More have come in since my return on April 1st. I enclose the latest which has just come in and which, being from an organization in the Province of Alberta, can hardly be ignored as I am inclined to ignore letters from unknown individuals. Evidently there is a widespread campaign on this matter originating somewhere and probably initiated by Dr. Millard. What do

The British Church of Canada

Church of England in Canada

100 QUEEN ST. WEST
TORONTO, CANADA

Can. I. Address
WESTYAMA, TORONTO
DINBRO, TORONTO

REV. J. H. HUGHSON, D.D.
REV. JAMES H. HUGHSON, D.D., LL.D.
REV. A. E. ARMSTRONG, D.D.
REV. JESSE H. ARMSTRONG, D.D.

By J. H. HUGHSON, D.D.
J. H. HUGHSON, D.D.
J. H. HUGHSON, D.D.

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APR 29
1935

you suggest should be done about it ? Are you getting similar communications, or are the Secretaries of the Boards receiving any ? Perhaps this is confined to the British and Canadian Boards concerned with Cheeloo. Please return the enclosed.

Yours sincerely,

A. E. Armstrong.

AEA:C

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APR 29
1935

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The United Church of Canada

Board of Foreign Missions

CHAIRMAN

REV. J. E. HUGHSON, D.D.

SECRETARIES

REV. JAMES ENDICOTT, D.D., LL.D.

REV. A. E. ARMSTRONG, D.D.

REV. JESSE H. ARNUP, D.D.

299 QUEEN ST. WEST

TORONTO 2, CANADA

CABLE ADDRESSES:

WESLEYANA, TORONTO

BUTEROS, TORONTO

June 7, 1935.

ack 7-1-35

SHANTUNG

Mr. B. A. Garside,
150 Fifth Avenue,
New York, N.Y.

My dear Garside:

Herewith copy of another letter from George K. King,
our Honan Mission's representative on the Cheeloo Field Board. I am
also sending a copy to Dr. Weir.

It seems wise that we deferred taking action in the
North American Section, as the passage of the next few months ought
to yield us still further information that will be helpful.

Mr. Davies sent me a copy of his letter to you and
Dr. Weir, together with copies of his letter to Dr. Lair and Dr. Lair's
reply.

Cordially yours,

A. E. Armstrong

AEA:C
Encl.

0804

The United Church of Canada

Board of Foreign Missions

225 QUEEN ST. WEST
TORONTO 2, CANADA

CABLE ADDRESS
WESLEYANA TORONTO
TORONTO 2, CANADA

CHAIRMAN
REV. J. E. HUGHSON, D.D.

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PERSONAL AND CONFIDENTIAL

JUN 7
1935

Scraps of interest from the meeting of the Board of Directors
Cheeloo University, Tsinan, April 23-26, 1935.

*Letter of Dr.
Armstrong's
letter 6/7/35*

Members of the Honan Mission will, perhaps, be interested in hearing news of the recent meeting of the Board of Directors, Cheeloo University.

The attendance of members was somewhat disappointing. Mr. T. M. Sun and Rev. W. B. Djang were not present. Miss Shipley was the staunch but sole representative of women's interests. Mr. Z. V. Lee of the Shantung Salt Administration, and Acting-President of Cheeloo, took the Chair as Vice-Chairman of the Board. It was too early in the term to have the reports of departments in our hands, hence our problems were special ones.

First we dealt with the alleged misuse of funds by the treasurer. We made diligent inquiry into this matter and were entirely satisfied that the treasurer had carefully conformed to the Board's instructions and desires. The allegation was due to responsible people giving credence to irresponsible chatter. It arose from the fact that the treasurer carried on current account certain funds which were special and liable to be called for, some of which were ear-marked for hospital use. Someone started the rumor that Arts and Science faculties were being financed illicitly with Medical funds. The rumor got to Shanghai unchecked, and Shanghai is a distributing centre! The fact is that if, at the time these rumors were starting, all accounts had been balanced, the Medical faculty would have been in debt to the general account. Since that time the whole matter has been adjusted and ill-informed interested parties advised. Ear-marked funds have been called for and paid. Friends of Cheeloo will please challenge and check up all statements which imply incompetence or dishonesty in the character of our efficient and careful treasurer, Dr. Lair.

At the time of meeting the University was solvent and had sufficient funds on deposit in current account to pay all outstanding accounts. But we were still three months away from the end of the fiscal year (closing June 30) and salaries and other items of expense would require an additional M \$25,000 (twenty-five thousand dollars) to complete the year, and this money was not in sight. After some consideration of the major issue as to whether or not it would be necessary to close the institution and forfeit our Charter, it was agreed to borrow this amount from funds available to the treasurer to complete the year.

The difficulties of the Medical School for the coming year have been alleviated by grants from the China Foundation and the Rockefeller Funds totalling M \$30,000. No such help was forthcoming for the Arts and Science Colleges. Four possible lines of action were mentioned: (1) A further increase of the debt; (2) Endeavor to develop a Rural Programme with sufficient speed to enlist the needed financial support from abroad; (3) Raise funds in China; (4) Close the University.

Of these, # 1 was unanimously discouraged, and # 3 alone gave promise of life. Reckoning receipts for the next school year at the same figure as receipts for last year, it was found that when expenditures were estimated at their lowest practical working basis (including a President's salary) the money remaining to pay the salaries of the teaching staff in Arts and Science Colleges would be exactly 49% below last year's appropriation. That is, we would be lacking the amount spent in salaries last year by M \$51,400.00. We invited Mr. T'an, Dean of the Colleges of Arts and Science, to consult with us. Thereafter, Mr. T'an had a couple of meetings with his staff and reported that they had practically all agreed to remain with the University for another year on the basis of receiving only that portion of their salaries that there were funds on hand to pay. To begin with each member of the staff would receive only, and not less than M \$50.00 per month. A committee was to be appointed to help administer

0806

JUN 7
1935

PERSONAL AND CONFIDENTIAL

Scrap of interest from the meeting of the Board of Directors
Chiao-chiao University, Tainan, April 23-24, 1935.

Members of the Honan Mission will, perhaps, be interested in hearing news of
the recent meeting of the Board of Directors, Chiao-chiao University.

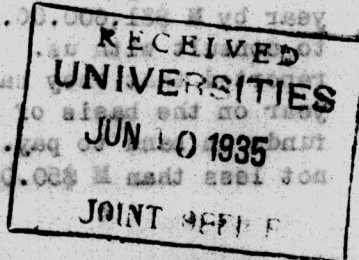
The attendance of members was somewhat disappointing. Mr. T. H. Sun and Mr.
W. B. Hwang were not present. Miss Gailley was the student but sole representative of
women's interests. Mr. V. Lee of the Shanghai Salt Administration, and Acting-
President of Chiao-chiao, took the Chair as Vice-Chairman of the Board. It was too early
in the term to have the reports of departments in our hands, hence our problems were
special ones.

First we dealt with the alleged misuse of funds by the Treasurer. We made
diligent inquiry into this matter and were entirely satisfied that the Treasurer had
carefully followed the Board's instructions and desires. The allegation was due
to responsible people - I am sure - to the Treasurer's statement that the Treasurer
carried on current account certain funds which were expended and
liable to be called for, some of which were earmarked for hospital use. Someone
stated the rumor that the Treasurer had been financially ill-treated
with medical funds. The rumor got to Shanghai unheeded, and Shanghai is a dis-
trusting center. The fact is that at the time these rumors were starting, all
accounts had been balanced. The medical faculty would have been in debt to the General
account. Since that time the whole matter has been adjusted and all-informed
interested parties advised. Earmarked funds have been called for and paid. Friends
of Chiao-chiao all please challenge and check up all statements which imply incompetence
or dishonesty in the character of our officials and general Treasurer, Mr. Lee.

At the time of meeting the University was solvent and had sufficient funds on
deposit in current account to pay all outstanding accounts. But we were still three
months away from the end of the fiscal year (closing June 30) and salaries and other
items of expense would require an additional \$25,000 (twenty-five thousand dollars)
to complete the year, and this money was not in sight. After some consideration of
the major funds as to whether or not it would be necessary to close the institution
and forfeit our charter, it was agreed to borrow this amount from funds available to
the Treasurer to complete the year.

The difficulties of the Medical School for the coming year have been alleviated
by grants from the Tainan Foundation and the Rockefeller Foundation totaling \$25,000.
No such help was forthcoming for the Arts and Science Colleges. Some possible lines
of action were mentioned: (1) A further increase of the debt; (2) endeavor to develop
a rural program with sufficient speed to realize the financial report from
abroad; (3) raise funds in China; (4) close the University.

Of course, I was unanimously elected, and I alone gave promise of life.
Resolving receipts for the next school year at the same time as receipts for last
year; it was found that when expenditures were estimated at their lowest practical
working basis (including a President's salary) the money remaining to pay the salaries
of the teaching staff in Arts and Science Colleges would be exactly 45% below last
year's appropriation. That is, we would be lacking the amount spent in salaries last
year by \$25,000. We invited Mr. T. H. Sun, Dean of the College of Arts and Science,
thereafter, Mr. T. H. Sun had a couple of weeks to study the staff and
practically all agreed to remain with the University for another
year on the basis of receiving only that portion of their salaries that there were
funds to pay. To begin with each member of the staff would receive only, and
not less than \$50.00 per month. A committee was to be appointed to help administer



JUN 7
1935

-2-

the funds. This action was taken, and agreed to by the Board, in the hope that efforts to raise funds in China this year would be successful. A Committee was appointed to undertake this work also. What the future holds for Cheelee is not yet very clear.

The other difficult problem dealt with was the securing of a President. Temporarily there seemed no possibility of securing Dr. Mei. We agreed to invite Dr. Liu Shu Ming, a native of Shantung and graduate of Cheelee whose Christian character was commended by two members of the Board. He took his M.A. in America, majoring in International Law. He studied in Worcester, Ohio State College and Harvard, and returning to China in 1927, taught on the staff of the N.E. University, Hankden, and moved with that institution to Peiping where he has held several teaching posts. The retirement of the Associate President this year was brought to our attention. It was agreed to defer the appointment to a later meeting.

One other item. The Ministry of Education, Hanking, is requiring the reorganization of the Board so that the total membership shall be 15 (it is now 25) of whom two-thirds shall be Chinese and at least one-third educationalists. There are some 19 co-operating Societies in the University. Clearly all cannot be represented on the Board. It was decided to recommend the grouping of Societies for representation as follows, A.P. North and A.P. South conjointly 1 Chinese and 1 Foreigner; E.B., L.M.S. and E.M.M. conjointly one Chinese and 1 foreigner of which E.B. shall have one; S.P.C. 1 Chinese or foreigner; U.C.C.M. Men's and Women's Boards conjointly one Chinese or foreigner; W.F.M.S. (M.E.) 1 woman, Chinese or foreign; Alumni S (one being Medical); Church of Christ in China 1 - all to be elected by their respective groups. Four members to be co-opted by the Board. As only five members of the Board may be foreigners, who shall send them will be a matter of arrangements through the President's office. A further provision is that any co-operating society not directly represented on the Board shall have the privilege of sending a delegate who shall be entitled to sit in at all Board meetings as a Corresponding Member, without vote. This is the substance of our recommendations which have been forwarded to the Ministry of Education. If acceptable, they will be implemented this autumn, as the regulations call for two Board meetings per year.

So passed the annual meeting for 1935. As thus arranged it seems possible that the institution may carry on for one more year as a University, but none can speak with confidence of the future.

Sincerely yours,

(sgd) G.K. King

P.S.

A word should be added about the Theological School Board meeting. There were no particular/difficult questions to be dealt with here. For the past four or five years the college has been able to carry on by drawing on reserves and, beginning two years ago, by a voluntary reduction in the salaries of the Chinese staff. Funds are in sight to carry on for one more year. It is estimated that this coming year M.\$20,000. will be drawn from reserves, and this will exhaust the fund. With next year there will need to be an increase of receipts, or some drastic change in expenditures.

Dr. Stanley goes on furlough this year, and Mr. W. B. Djang has been awarded a scholarship which enables him to study in Chicago Theological Seminary for one year. By internal arrangements the work of the school will be carried on, possibly by dropping out the second year's work and having the two students who are in sight for that year delay their studies for one year.

JUN 7
1935

the funds. This action was taken, and agreed to by the Board, in the hope that efforts to raise funds in China this year would be successful. A Committee was appointed to undertake this work also. What the future holds for Chicago is not yet very clear.

The other difficult problem dealt with was the securing of a President. Temporarily there seemed no possibility of securing Dr. Mei. He agreed to invite Dr. Lin Shu Ming, a native of Shanghai and graduate of Chicago whose Christian character was commended by two members of the Board. He took his M.A. in America, majoring in International Law. He studied in Worcester, Ohio State College and Harvard, and returning to China in 1927, taught on the staff of the N.E. University, Nanking, and moved with that institution to Peking where he has held several teaching posts. The retirement of the Assistant President this year was brought to our attention. It was agreed to defer the appointment to a later session.

One other item. The Ministry of Education, Nanking, is requesting the reorganization of the Board so that the total membership shall be 15 (it is now 25) of whom two-thirds shall be Chinese and at least one-third shall be foreigners. There are some 19 co-operating societies in the University. Clearly it cannot be represented on the Board. It was decided to recommend the grouping of Societies for representation as follows: A.F. North and A.F. South consisting of Chinese and 1 foreigner; E.S. I.M.S. and A.M.M. conjointly one Chinese and 1 foreigner of which E.S. I.M.S. shall have one; S.P.C. 1 Chinese or foreigner; U.S.S.W. Men's and Women's Boards conjointly one Chinese or foreigner; S.F.W.M.S. (M.E.) 1 woman, Chinese or foreigner. Alumni 3 (one being Medical); Church or Christ in China 1 - all to be elected by their respective groups. Four members to be co-opted by the Board. No only five members of the Board may be foreigners, who shall send word to be a matter of internal affairs through the President's office. A further provision is that any co-opting society not directly represented on the Board shall have the privilege of sending a delegate who shall be entitled to sit in at all Board meetings as a corresponding member without vote. This is the substance of our recommendations which have been forwarded to the Ministry of Education. It is acceptable, they will be implemented this autumn, as the regulations call for the Board meeting next year.

So passed the annual meeting for 1935. As time arranged it seems possible that the institution may carry on for one more year as a University, but this can speak with confidence of the future.

Very truly yours,

(Sgd) G. A. King

P. 2.

It would appear to be better to have the theological school start next year. There were no particular difficulties in connection with this. The last year for five years the college has been able to carry on by drawing on reserves and by a voluntary reduction in the salaries of the faculty staff. Funds are in sight to carry on for one more year. It is estimated that the coming year \$120,000 will be drawn from reserves, and this will amount to \$100,000. Next year there will need to be an increase of receipts, or some other source of expenditure.

Dr. King, although this year, and Mr. King, have been working on a reorganization which enables the study in Chicago Theological Seminary for one year by internal arrangement of the school will be carried on, possibly by drawing out the second year's work and having the two students who are in sight for next year delay their graduation to next year.

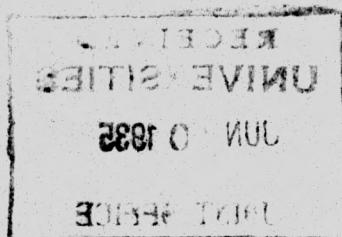
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JUN 7
1935

The question was raised, would our Canadian Mission appoint a successor to Dr. Mitchell who plans to leave in January, 1936. I stated the action taken by Mission Council recommending a substitute salary, but intimated that we did not yet know what our Canadian Board's attitude would be, and any future move by our Mission would be contingent upon the Home Board's action. I assured the Board of our Mission's continued interest and sympathy.

G.K.R.

Weihsui,
May 14, 1935.



JUN 7
1935

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C.K.V.

Received,
May 14, 1935.



SHANTUNG

Cheeloo

July 1, 1955

Rev. A. E. Armstrong, D. D.
United Church of Canada
229 Queen St. West
Toronto 2, Canada

My dear Dr. Armstrong:

Pardon this tardy acknowledgment of your letter of June 7th, with its attached copy of the confidential letter from Mr. King giving her personal views of the developments which have taken place on the Cheeloo campus during recent months. I am very glad to have this additional statement from Mr. King.

Last week we mailed to all members of the North American section a rather bulky set of materials, giving the latest developments both in Tsinan and in London.

Dr. and Mrs. Shields arrived on the Majestic last Friday, and we had an opportunity to talk with them at some length during the day or two they spent here in the city. On Saturday we had a small and informal luncheon which brought together such members of our Cheeloo group as were available.

It is increasingly obvious that the annual meeting of our Cheeloo governors in September will be an occasion of the greatest possible significance.

Very cordially,

B. A. Garoide

BAG:HW

OVER

SHANTUNG

September 11, 1935

Dr. A. E. Armstrong
299 Queen Street West
Toronto 2, Canada

My dear Dr. Armstrong:

From letter 9/11/35

We enclose herewith some material we are at this time sending to our Cheeloo Governors to stimulate their thinking on the problems coming before their meeting on September 26th. I am also enclosing a preliminary inquiry as to the possibility of getting our Executive Committee together on September 24th. At that time we can clear off some matters within the province of the North American Section. If we can have our British visitors meeting with the Executive Committee on the 24th we can probably also make a beginning of our discussion of the matters coming before the full Board on September 26th thus saving some of the all-too-limited time of the larger group.

We could hardly urge you to shift your plans so as to come to New York two days earlier than you intended in order to attend this proposed Cheeloo Executive Committee on the 24th unless you have other matters here in New York to which you could profitably devote your time on the 25th. We would, however, be very glad to have you at the Executive Committee as well as at the meeting of the Board of Governors.

Letter 6/13/35
You will note from the enclosed statement by Dr. Weir that the thinking of our British colleagues seems to be very definitely in the direction of concentrating all our resources at Cheeloo on Medicine and Theology, together with the necessary pre-medical and theological courses, and discontinuing the work of the Schools of Arts and Science as separate colleges. This is, of course, only a confirmation of what Dr. Weir has already indicated in a number of his recent letters. I find much the same trend in the thinking of most of the members of our North American Section. Some, of course, are very emphatic in their conviction that this is the way in which we should now go. Others are less positive in their attitude, but inclined to agree to this view. While I have not yet had an opportunity to talk at any great length with Dr. Scott on the subject, I believe that he is inclined to feel that the Schools of Arts and Science should be given a further opportunity to undertake the rural program proposed for them seven or eight years ago. So far as I have discovered he is the only one of our North American Section in and around New York who seems to favor continuing the Schools of Arts and Science.

We all recognize that the Schools of Arts and Science have in the past been rendering a very important service in the training of teachers and other Christian leaders for many of our missions in North China.

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1935

Perhaps no two missions have received greater assistance than those of the Presbyterian Board and of the United Church of Canada. Undoubtedly Dr. Scott's thinking has been influenced by this important consideration of what Chealoo is doing in training teachers and other leaders for Presbyterian mission work in Shantung, Hopei, and to a less degree, the other neighboring provinces.

I have not had an opportunity to discuss with you your own views as to the future of the Chealoo Schools of Arts and Science. I do feel, however, that we ought to give very serious consideration to the service these schools are rendering to the Canadian missions, particularly in Honan. If these Schools are to be discontinued we ought to be able to give a satisfactory answer to the question of where your Honan mission could turn in future for the training of these leaders. What are your own views on the subject? Would your Honan mission consider Hanking or Yenching as satisfactorily equipped and located for providing this training? If not, what would be the probable solution?

There are so many factors to be considered as we approach these Chealoo problems that it is difficult to see how any one solution will prove satisfactory to everyone. But we must do everything we can to arrive at conclusions which will meet with the united support of all of our Governors, so that we can all work together heartily in helping Chealoo to render in future the maximum service to China and to the Christian cause there.

Very cordially yours,

B. A. Larside

BAG:MF
Encls.

0814

SHANTUNG

November 6, 1935

Dr. A. E. Armstrong
299 Queen Street West
Toronto 2, Canada

My dear Dr. Armstrong:

You will remember that at the meeting of our Cheeloo Governors action was taken on the budget with the understanding that our office would check with each of the mission boards as to the amounts of their contributions this year.

Under action G-209 and G-210 the following amounts are set forth as anticipated from the United Church of Canada:-

Toward the general budget \$2,550, Chinese currency
For the School of Theology \$1,170, Chinese currency
From the Augustine Church for the Library, \$2500 Chinese currency.

We would be grateful if you would verify or correct these figures for us. Do you make your appropriations in Canadian dollars or in Chinese dollars? With the whole Chinese exchange situation so uncertain just now, it is very difficult to predict how many Chinese dollars we will be purchasing during the remainder of the year with each Canadian or American dollar.

With all good wishes, I am

Very cordially yours,

B. A. Gaudin

BAG:MP

08 15

SHANTUNG

December 16, 1935

Dr. A. E. Armstrong
299 Queen Street West
Toronto 2, Canada

My dear Dr. Armstrong:

Let me acknowledge receipt of your letter of December 7th with its suggestions that we might hold the 1937 meeting of our Cheeloo Governors in England and have the 1936 meeting here in America.

I am passing along this suggestion to Dr. Weir and asking for his judgment. Personally, I am not quite sure as to what would be the wiser course. If we could be sure that the 1937 meetings in England would take several members of the North American Section across the Atlantic and that a satisfactory meeting of the Governors could be arranged in connection with the larger meetings on Faith and Order, and Life and Work, then certainly we should make plans accordingly. But, as you know, some of our best efforts along similar lines have proven rather disappointing. One other point we should keep in mind is that the West China Governors as well as the Cheeloo Governors will normally hold their annual meeting in England during 1938, so it would seem likely that the two Boards could meet at about the same time, as was done in London in 1930 and in Oxford 1934. It might, of course, be possible to interchange the location of the 1936 and 1937 meetings of the Cheeloo Board and then to get back on our regular schedule in 1938 but having the ensemble meeting here in England again that year. As soon as I have had Dr. Weir's comments on the matter, I will correspond with you further.

With all good wishes for the approaching holiday season, I am

Very cordially yours,

B. J. Carls

BAG:MP

08 16

CHAIRMAN
REV. J. E. HUGHSON, D.D.

SECRETARIES
REV. JAMES ENDICOTT, D.D., LL.D.
REV. A. E. ARMSTRONG, D.D.
REV. JESSE H. ARNUP, D.D.

The United Church of Canada
Board of Foreign Missions

299 QUEEN ST. WEST
TORONTO 2, CANADA

CABLE ADDRESSES:
WESLEYANA, TORONTO
BUTEROS, TORONTO

December 7, 1935.

SHANTUNG

Ack with suggestions

Ack 12/16

Dr. B. A. Garside,
150 Fifth Avenue,
New York City.

Dear Dr. Garside:

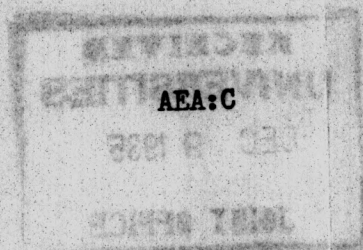
I have, as no doubt you have, the Minutes of the
November meeting of the British Section.

In connection with the date of the next annual
meeting of the Board of Governors, which normally would be held
in England, would you think it well to suggest that it be held in
New York and look forward to the 1937 meeting being held in England,
in view of the big meetings over there on Faith and Order and Life
and Work which undoubtedly will be taking a number from this side
and perhaps some of the members of our North American Section?

What I am really aiming at is linking up the Board of
Governors' meeting with some other major event or events.

Cordially yours,

A. E. Armstrong



The United Church of Canada

Board of Foreign Missions

225 QUEEN ST. WEST
TORONTO 2, CANADA

CABLE ADDRESSES:
WESTYANA, TORONTO
BUTERO, TORONTO

December 7, 1935

CHAIRMAN
REV. J. E. HUGHES, D.D.
SECRETARIES
REV. JAMES ENDICOTT, D.D., LL.D.
REV. A. R. ARMSTRONG, D.D.
REV. JESSE H. ARNUP, D.D.

Mr. B. A. Laidlaw,
120 Fifth Avenue,
New York City.

Dear Mr. Laidlaw:

I have, as no doubt you have, the minutes of the

November meeting of the British Section.

In connection with the date of the next annual

meeting of the Board of Governors, which normally would be held

in England, would you think it well to suggest that it be held in

New York and look forward to the 1937 meeting being held in England.

In view of the difficulties over space on Fifth and Cedar and this

and work which undoubtedly will be taking a number from this side

and perhaps some of the members of our North American Section?

What I am really aiming at is looking up the Board of

Governors meeting with some other major event or events.

Cordially yours,

W. B. Laidlaw

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